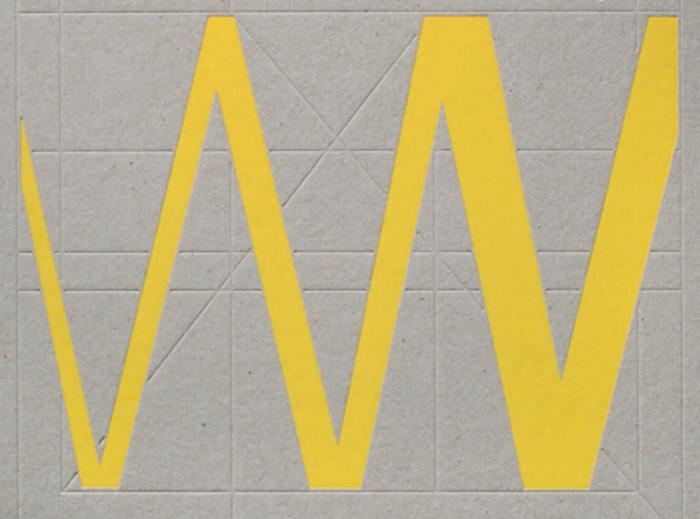
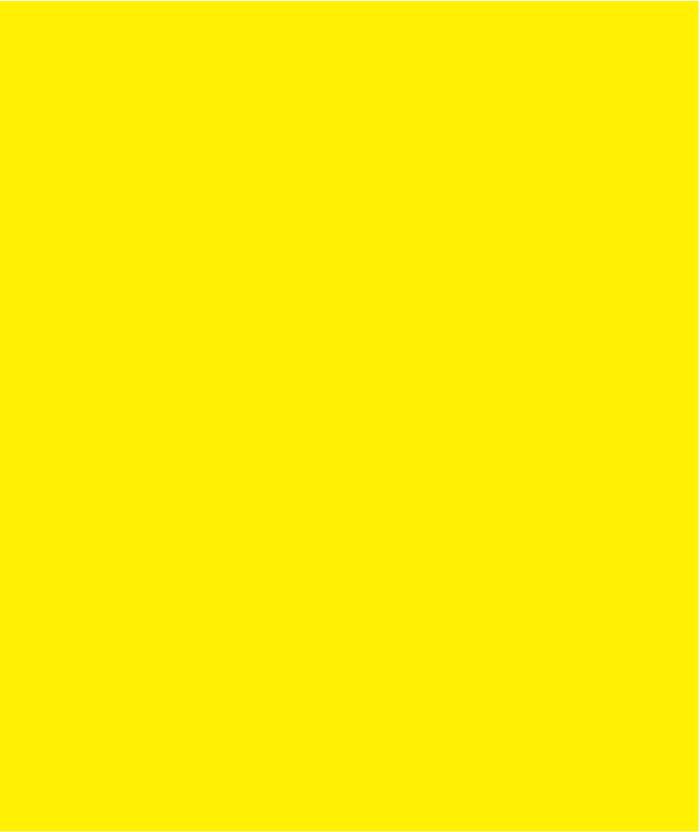
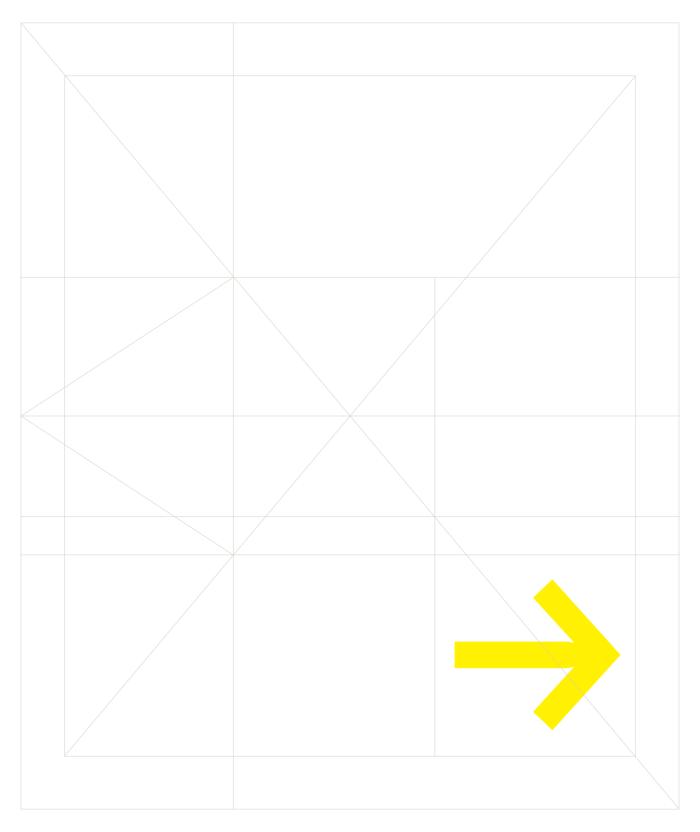
Something Special. Something Special. Something Special. Something Special.

Vienna, the Creative City







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departure—the Journey continues

10 years is a long time—but not long enough by far. Ever since it was founded, departure has employed a wide range of tools to cater to the variety presented by the creative industries in Vienna, has made new projects possible, and provided innovative stimuli. departure is involved in an extensive exchange with Vienna's creative scene and is working to advance future-oriented topics, is closing gaps and continuing tried and tested strategies. All that allowed the city, its creative minds and its economy to progress.

Even though departure can look back on a wealth of experience and projects, it will not run out of topics, and the issues it deals with are still challenging. The creative unit of the Vienna Business Agency will therefore remain indispensable for building bridges between creativity and the economy, between individual commitment and urban needs as well as between well-established tradition and daring experiments.

Gerhard Hirczi Managing Director of the Vienna Business Agency



10 Years departure—and still going strong

It was precisely ten years ago that the City of Vienna established departure as a service and funding center for Vienna's creative industries. Much has changed since then. Even Vienna: Vienna has become more attractive, Vienna keeps getting younger, Vienna continues to grow—and this is also due to Vienna's creative scene as it brings a breath of fresh air to the city, it adds new ideas, innovation and flair. And it generates revenue. Vienna's creative scene is not just a nice decorative element but quite an important economic player providing work for 60,000

Renate Brauner

Vice-Mayor and Executive City Councilor for Economic Affairs, President of the Vienna Business Agency

persons and generating revenue of some eleven billion euros and added

value in the amount of four billion euros: with useful products, with forward-looking thinking that benefits the city and the people. And not just in Vienna: creative professionals with a Viennese touch are outstandingly successful on the international level!





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About this Book

Wolfgang Reiter

The reasonable man adapts himself to the world: the unreasonable one persists in trying to adapt the world to himself. Therefore all progress depends on the unreasonable man.

(George Bernard Shaw, "Man and Superman," 1903)

This book is about a supposed paradox that is called the creative economy or creative industries.

The compound consists of two terms that in general tend not to go with each other.

"Economy" is something we primarily associate with efficiency and rationality, with business plans and money. "Creativity" or "creative professionals" more likely make us think of the opposite: few financial means, a disregard for the principle of rationality, which stipulates that a given goal has to be pursued using a minimum of resources, an "arrogant non-time of non-productivity," as the German aphorist Andreas Egert puts it, a search for meaning in the activity itself as well as in the use value of a product or service. Without taking its exchange value into account.

People who act like that are unreasonable people. Entrepreneurs who act like that are bankrupts.



Can we expect progress from them, as George Bernard Shaw insinuates? And mean not only progress in a scientific/technological but also in a sociocultural sense? A progress that pursues the goal of "humane ideas" and that—as understood by the great Austrian-American economist Joseph Schumpeter—aims at making the world a better place?

Hardly.

"adapted" to the prevailing social and economic system, able to get us moving forward in Schumpeter's sense? Entrepreneurs who act "reasonably" and solely aim at achieving their enterprises' "internal" goals: profit, strengthening their market position, eliminating competitors, reducing

costs of production or service processes, with a view to shareholder value

And the other way round? Are the reasonable people, those who are

and political interests?

Hardly.

not indissoluble after all, but only seemingly so? And is that due to the fact that we are often taken in by cliches when we think of creative minds no matter how well-known the speaker is?

In other words: is the contradiction inherent in the term creative economy

Viktor Frankl took a much more differentiated view of the "irrationality" of creative persons than Shaw: according to the well-known Austrian neurologist, "the creative person is both more primitive and more cultured," more destructive and more constructive, crazier and saner than the average person."

If such a person is involved, progress is easier to imagine. And with this kind of entrepreneurs, it is also possible to understand the creative industries. Philip Rosenthal, who is one of the industry's pioneers as a designer and entrepreneur, refers to the contradiction inherent in this line of business and in need of being resolved again and again when he says, "Those who think about costs too late will destroy their company. Those who think about them too early will kill creativity."

That creativity is a "delicate flower," that "encouragement allows it to bloom and discouragement nips it in the bud" (Anita Ludwig), is true not only on a psychological level. It is also true on an economic level.

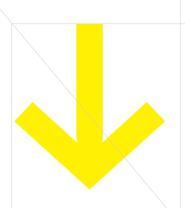
It is a great achievement of the politics of the City of Vienna that they became aware of these facts in time. Ten years ago, by establishing departure, a center for networking and funding for creative professionals, they laid the foundations that made sure the delicate flowers could also bloom in Vienna, that the achievements of local creative minds from various industries—from architecture to design, from fashion to music and information technology—were not only praised and appreciated, but also supported and funded, and were thus able to unfold.

The fact that Vienna has become more progressive, more open and more livable and has at the same time enhanced its international reputation is









due not least to these developments and is the result of a productive cooperation of numerous creative professionals and the services established and operated by the City of Vienna. The City of Vienna provides the economic and conceptual framework necessary for successful creative work and is going to keep adapting it in order to cope with the quickly changing conditions in the future as well.

TECTURE AUDIOVISION N & GRAPHICS ART MARKET PUBLISHING FASHION & GAMES

> Fields of Funding

We would like to dedicate this publication to the players of Vienna's creative industries, the creative entrepreneurs, the lone fighters, but also the companies from the classic economy which profit from cooperating with Vienna's creative minds and at the same time helped to open up lucrative prospects for local designers, fashion designers, architects, IT pioneers, and other creative professionals.

However, this book is also dedicated to all those who supported and promoted departure, who contributed essentially to the flourishing of this industry with ten years of dedicated work. And who, in addition, made sure that it did not only bloom in small, secluded habitats but took root in large areas of the city and changed them. Everyone who works, studies, enjoys their retirement or lives in Vienna benefits from the creative industries, even though some may never have heard the term before.

This book is no inventory of the achievements of the creative industries in Vienna, no almanac of local creativity and innovation. And yet it tries to present a comprehensive picture of Vienna's creative scene by way of numerous essays and examples, putting it into an international perspective and analyzing its local idiosyncrasies. The authors sometimes chose a personal point of view, sometimes they focused on specific projects and players. Thus they also give an account that makes an interesting read for departure's tenth anniversary.

Two texts that deal with the city in general, i. e. the phenomenon of urbanity,

a term crucial for progressiveness, innovation, and creativity, provide the starting points: Wolf Lotter and Hanno Rauterberg write about the city with a view to the transformation of the industrial into the knowledge society. According to Rauterberg cities have always "set the rhythm of society," the city is "the laboratory of the modern times." He is, however, not looking at just any city, but at the mixed, the varied, the hybrid city.

The city that unites "what is usually considered incompatible: self-fulfillment and communality, distinct individuality and at the same time an intense form of collectivity." Only this kind of city allows creativity—regardless of any kind of financial support—, allows the growth and influx of creative persons as well as the development of equally creative industries.

Thomas Weber and Wolfgang Reiter specifically immerse themselves in the—specific—city with their contributions. They take a look at the colorful diversity offered by Vienna's creative industries, analyze how its players contribute to a renaissance of the local level—interpreted in a cosmopolitan way—and how especially the temporary nature of many activities by creative

professionals permanently changes the cityscape, whereas Brigitte Felderer takes us on a very personal "tour" through the Vienna of the last decade with her essay. She shares her impressions and observations with her readers, describes how life in the city and its atmosphere have changed due to the growing influence of the creative industries and its players and also tries to place these changes in an international context.

Martina Fineder and Eva Kraus—with a view to the discussion of postindustrial models of urban development—pay particular attention to design projects that initiate, support or mirror socially relevant processes: in social, ecological, artisan/artistic, and economic terms. They consider the reference to a specific location, i. e. to what extent the project raises questions on production methods, lifestyle and therefore product style when specifically looking into a location, a decisive aspect for choosing a project.

On the occasion of the tenth anniversary of departure, these two authors have designed a walk-in media installation at the MAK – Austrian Museum of Applied Arts / Contemporary Art, Vienna a fascinating exhibition that explores the future of creative work in Vienna.

Not least they also provide specific evidence that Wolf Lotter's theory on the transformation from an industrial into a knowledge society of course also applies to Vienna. At the same time they make it plain that the paradox of the creative industries mentioned initially is not only nurtured by the (outdated) cliché of the creative mind—ranging from the outré artist to the quirky professor—but also by an equally outdated (as it is still rooted in industrialism) concept of the economy.

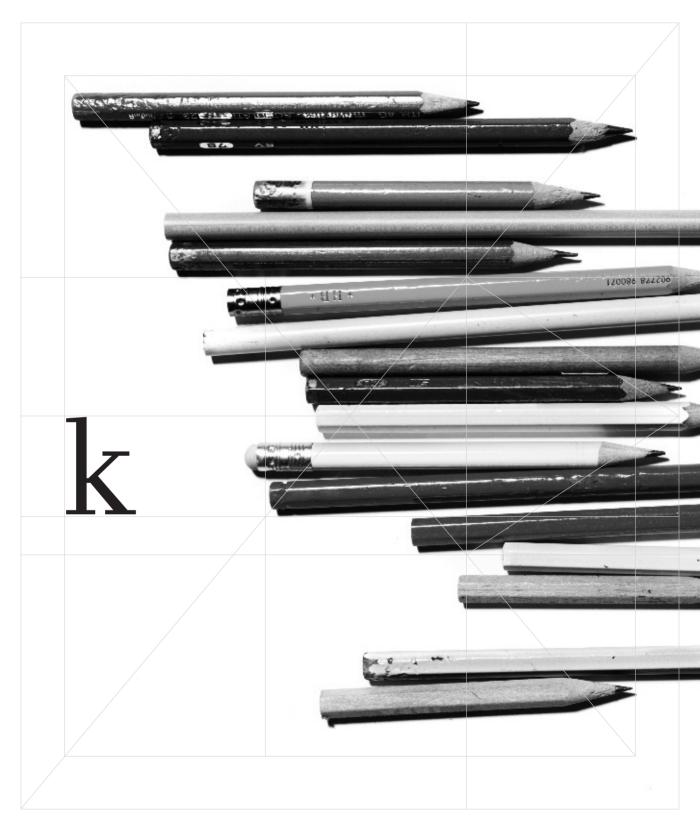
Norbert Kettner

Managing Director of the Vienna Tourist Board,
Founding Managing Director of departure

Vienna has all the ingredients to be a world metropolis of the 21st century. This is not only due to the city's abundant historical heritage but also to the contemporary innovative capacity it has always displayed. Thus we create the basis for the cultural heritage of tomorrow. The city is not an open-air museum; creativity, diversity, and a pioneering spirit, that's what traditionally flows in its veins. And this makes Vienna an attractive place to be; its mix of old and modern attracts guests from all over the world. For the last ten years departure has been part and parcel of this development and a driving force the city can't do without. I had the pleasure of accompanying this successful path for some time. Almost every day, on my way through Vienna—which does not cease to reinvent itself through its industrious cultural and creative scene—I keep coming across so many milestones that would not have been possible without departure. Congratulations!









City, Capital, and Creativity

Wolf Lotter

In the transformation process from an industrialized to a knowledge society we should reflect about what we consider normal and what we think is weird. It's the difference that makes our future.

$oldsymbol{1}$. The City Machine

In 1927 a remarkable movie was released: Walther Ruttmann's "Berlin: Symphony of a Great City." For all those who rack their brains on how the future of the creative city and its creative minds might be the time spent watching the movie—approximately one hour in the currently available version—is a worthwhile investment. However, "Symphony of a Great City" is a document of historical value only at first glance—the way Ruttmann depicts the city in his movie perfectly corresponds with our notion of the city today: a large, complex industrial machine.

The symphony of the metropolis is driven by the most impressive symbol of the industrial society: the steam engine, the first large, universal machine,

blue-collar workers—we just can't get the culture of the industry out of our heads.

Industrialism is a fierce opponent of the modern times, and underestimated so it seems. It is as persistent as the old feudal and agricultural structures, the old class system, which had once been "swept away" by industrial capitalism and its bourgeoisie, as Marx and Engels put it so accurately and timelessly. Those who watch the silent movie see a picture of the cities, of work, of people, of the society and of our culture as it is today—mechanistic, loud, energetic, obsessed with mass and quantity, searching for superlatives. The Latin root of the word "industry" means diligence which signifies busyness, dynamism, and noise wherever you look.

Does that fit into our times? Is that the foundation of knowledge work? And are these the cities of the 21st century? The huge mega-mass machine metropolises?

2

Creative Capital: what it is and what it needs

No. of course not.

Cities that are machines, cities that do not allow for any movement with all their regulations and norms are no biotopes for knowledge work, for the knowledge society; they are no places for the 21st century. Such places are not made to stimulate the imagination; they are not the places where the imagination can land on its feet or has a chance to express itself. But that's what creates knowledge, what creates creativity that has the chance of producing something better and new. But we must not hold this against the old, loud, swanky, bureaucratic, pretentious, and vast city.

The industrial cities were not made for creativity but for reproduction, diligent and busy reproduction. They follow the logic of the factories and they produce a factory society. How do the people there look like?

Reproduction demands punctuality, standards and norms have to be adhered to—you have to function. It is not only unimportant to be creative, original and thus innovative in a cultural, social and organizational system of that type—it is simply against the rules.

The great Joseph Schumpeter described the fundamental process of all economic renewal and entrepreneurial activity with his formula of "creative destruction." Today, the "creative disorder" precedes the "destruction" in the sense of innovation in the discussion of the old industrialist city and its culture. From the old industrial perspective, knowledge workers are "weird." This must not necessarily comply with the old clichés of the freaked-out and outré artist or the "quirky professor," stereotypes the industrial society has used for knowledge workers and creative minds from the very beginning.

At first glance engineers, architects, designers, artists, media people, entertainment specialists, network & computer experts, etc. (this list corresponds approximately to the occupational fields specified by Richard Florida in his famous work "The Rise of the Creative Class") seem to be completely normal, unremarkable, unsophisticated, well-educated persons.

A second glance at this group, however, is worth the trouble. These knowledge workers are not interested in a "classical career'; they don't want to "function" without attracting attention. They want to find meaning in what they do and consider it a matter of fact that they are given the opportunity to develop their talents and skills under optimum conditions. The knowledge economy is all about diversity and distinguishability. Problems are no longer solved in accordance with norms and prevailing standards alone. One rather tries to constantly improve and refine the solutions. Optimally, a problem is solved at the smallest possible level—the individual level. It is no longer about solutions for the masses, about mass processing but about custommade suits. Incidentally there is a nice irony in the fact that the latest step of industrial production in the development from the industrial to the knowledge society—labeled with the catch word industry 4.0—takes the world of production, which for such a long time stood for mass and leveling, to the stage of individualization. Thus capital becomes what it always should have been: that which is in your head. That's what caput—the Latin origin of the word "capital"—actually means.



In this respect the matter of the symphonies and the new metropolises competing for the Creative Classes is not so simple. A symphonic orchestra is a unit that is hierarchically led by a conductor and that works together harmoniously. The problem with the Creative Class derives from the fact that it is not a homogeneous group, that it does not focus on the same targets and thus withdraws itself from any political or cultural hegemony ambitions. Culture and politics must tolerate this diversity. Are they up to that?

3 . From the City Machine to the Creative City

The Creative Capital is not a collective. If success of an economy and of a culture no longer depends on standardization (the industrialist principle) but on permanent refinement (the creative economy, knowledge economy), the conventional political and social instruments and tools to "control" them are outdated. To this day the European cities are not sufficiently aware of that. They often try to label creative knowledge work by clinging to old patterns—to make it administrable and projectable. This is nothing but a waste of time and results in the fact that a phenomenon that has long become common practice—creative knowledge work being the norm—is considered "exceptional" even by many of those who do creative knowledge work themselves. A paradoxical situation, yet characteristic for times in transformation. In such periods the distortions and contradictions are not primarily caused by the changes themselves but arise as a result of the monopoly of interpretation by the old elites. The establishment cooks up

This requires the most important of the "three T's"—tolerance. Richard Florida once compared this to the "gay factor" in the Bay Area in and around San Francisco where there is a high level of tolerance toward a vital and	
generally accepted homosexual community. This shows that a society appreciates difference and is able to deal with diversity in a professional	
way. In this context professional means: you know that diversity is better	
than a (pseudo) security that results from sticking to the norm. These are	
the reactants of all creative and innovative processes. Creativity and	
knowledge work need a radically liberal climate, a culture in which	
regulations and norms are not the aim of the game but only what they are	
actually meant to be: a means to an end.	
All of us, who come from the age of industry and ideology, will have to	
adopt this view of diversity if we want to develop. And we have to understand	
that this is not the task of a small political or intellectual elite.	
So it is not about providing a small elite of creative workers with slightly improved conditions but rather about offering more space for development,	
more quiet and more room to focus on our own talents to all of us. To put it	
clearly, freedom and creativity can neither be imposed bureaucratically	
nor separated: according to Richard Florida "creativity is a basic element	
of human existence and," so he continues, "it happens in real communities	
and real places." In other words, creativity is something completely normal.	
Not weird. And this is the true creative revolution of the knowledge society.	
The future happens where this is no longer in doubt. <<	

28/<

a better World Creativity for

Christoph Thun-Hohenstein
Director of the MAK—Austrian Museum of
Applied Arts / Contemporary Art, Vienna,
Managing Director of departure from 2007 to 2011

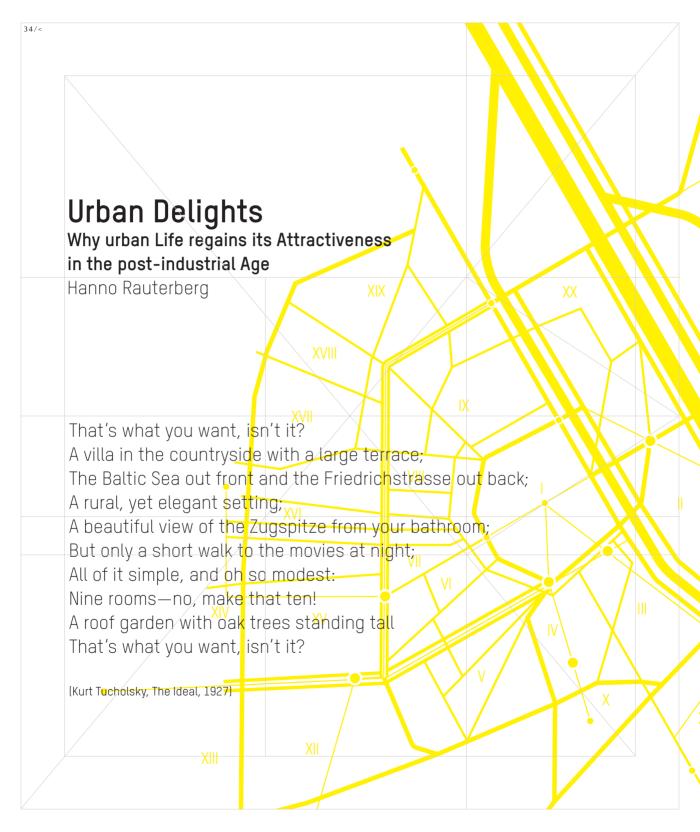
For the last ten years departure has been the driving force for developing the creative industries in Vienna—working together with the creative minds themselves, without whose achievements creative Vienna would not be where it is today. In the future a lot more cooperation and synergies will be required, for Vienna's creative industries are a delicate plant that needs to grow and gain lasting support from the city's inhabitants. Furthering such a development is of significant interest to Vienna, since a city that wants to be more than just a museum of the past depends on outstanding creativity to permit and promote socially and ecologically responsible innovation. When it comes to that, departure remains indispensable!











Reflecting about urbanity also means thinking about how a society wants

What is considered a city today? Hasn't it long lost itself in the vast depths of the agglomeration in single-family house reservations, office and media parks, in the realms of gas stations and furniture stores? Over the last 150 years the once compact cities have disappeared. They have become compartmentalized sectors of an automobile society—neither urban nor rural. According to sociologist Walter Siebel urbanity is no longer connected with a specific location. City is everywhere, city is nowhere. Is this the end of the city as we knew it?

to live in the future, how we work, how we do the shopping, how we spend our free time. Ever since there have been cities—i. e. for at least 7,000 years they have set the rhythm of society. Rathetically speaking, it was only in the city that man truly became man. Only there he was able to overcome his dependence from nature and to develop what we call culture today. Even nowadays we owe all social innovations, fashions, styles, modes of life to the urbanites; the city is the laboratory of the modern times. Those who claim that the city is dead say that the germ cell of our civilization has died, that the engine of our society has kicked the bucket.

At first glance it actually seems as if we did no longer need the city as a form of living. Social life has dramatically changed, not least in the context of digitalization. We experience that what we once called community increasingly disappears; that the individuals define themselves less and less through the place they live in but increasingly through the sneakers and sunglasses they wear, the fitness center they go to, the journeys they make.

XVIII

digitalization of everyday life—almost everybody carries the Internet in their pockets—pluralizes what has long been pluralist enyway. Above all it shows an important contradiction that characterizes the history of the western culture: the clear line between private and public. It is no coincidence that the Cloud is one of the favorite metaphors of the Internet society: the old ideas of time and space diffuse; they become mobile, amorphous, cloudy.

My being here turns into being everywhere and, no matter where I am, no matter what I want—the world is mine, I carry it with me in the form of my smartphone. What does that mean for a city? Obviously, it is no longer

Their lives are dictated by pads and pods, by Facebook and Twitter. The

important where we are, in the countryside or in the city—we can be reached everywhere independent of the location. Becoming indifferent seems to be the consequence. Yet to everybody's great surprise the alleged end of the city is more of a beginning. Paradoxically, it is the individualization of the society that makes cities attractive places to live again. Actually,

the city is not dead; it rather develops a new and unexpected liveliness. More people than ever consider it worth living in a city. And without any exaggeration this is an epochal development.

For decades people willingly moved to the suburbs, to terraced houses

and single-family homes. This exodus from the cities now seems to come to an end. For the first time the number of those who want to live in midst of the action and not in midst of nature is growing. Even today hedonists, experimentalists and performers, as milieu researchers call them, make up about one third of the population. They considerably contribute to shaping and changing the living behavior, consumer behavior and the general



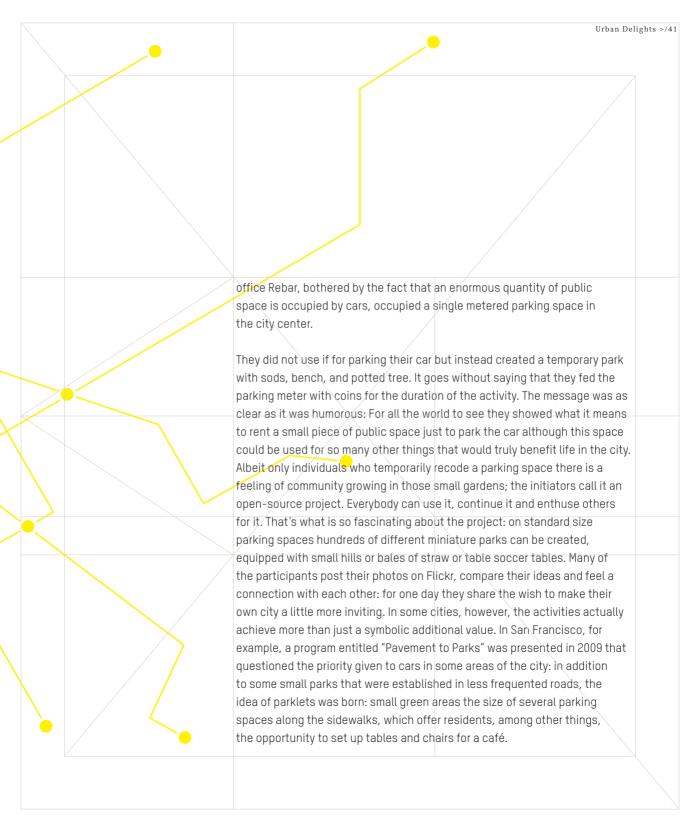
behavior of society. They are generally well-educated and wealthy; they make good money and live a life that is strongly oriented toward the present. The city has thus always been the preferred residential area of this social group.

It is commonly known that the Gründerzeit buildings have always been very popular with fashion and lifestyle aficionados. Almost 30 years ago it was this group that characterized what was proclaimed "new urbanity." In the past years, however, these groups have disproportionally increased, and they will continue do to so, since the creative industries and the services sector are prospering.

But it is not only the new hedonists, experimentalists, and performers who show an increasing demand for urban life. The woopies, the well-off older

people, do it too. They are in their mid-50s, early 60s, their children have grown up, they have another about 30 years to live and receive a good pension. They want to start anew once more. They want the last third of their lives to be different form the second third. They want more than just grow roses, mow the lawn and have a chat with the neighbor. They are in top form, they are attractive, they want to be out and about. Many of them belong to the 68' generation and when their kids were born they willy-nilly moved to the countryside. And now they remember the lively days of their youth and student's time and want to continue where they once stopped: in the city. Because that's where life happens, that's where the theaters and the arts are, the restaurant around the corner and, of course, the best medical care.

Here it shows quite clearly how strongly the ideals of life have changed and that this is the reason why the city has become the new ideal. The





New Economic Value Creation Chains hrough Innovation and Creativity

Today no serious economist will doubt that ideas and creativity are the most important economic goods of the 21st century. This book presents Vienna's incredible creative potential, the apparently infinite wealth of ideas and the new economic value creation chains that originate from innovation and creativity. In a mere ten years departure succeeded in developing into a promoter and enabler for creative professionals and has thus become the most successful European funding model for the creative and arts industries. The projects funded by departure do not first and foremost focus on profit maximization but on sustainable entrepreneurial development. Thus departure builds the strong foundations that make Vienna stand out as an innovative location for culture and business. I wish you all the best for the future!

Bettina Leidl
Director of the Kunst Haus Wien,
Managing Director of departure
from 2011 to 2014









(Con)Temporary Vienna

The Creative Industries give a new Face to the City Wolfgang Reiter

Now that is not really a new thing for Vienna.

And yet it is completely different this time:
more colorful, more diverse, and ever more
frequently characterized by temporary solutions

> Vienna Design Week 2012, discussion "Talking About: Vienna—Berlin" at "Etablissement Gschwandner"







y Vienna Design Week 2013, Passionswege—J.&L.Lobmeyr



Provisional, temporary, transitory solutions have always been part of this city. From Baroque to fin de siècle, from performances at court to the spectacular parades organized by Hans Makart, from the "Arena" of the 1970s to the "365 The Fox House" of the 2010s, from Adolf Krischanitz's blue and yellow container at Karlsplatz, which temporarily housed the Kunsthalle Wien in the early 1990s, to the short-lived revitalization of "Etablissement Gschwandner," from where the 2012 "Vienna Design Week" sent out rays

all over the city.

Not to mention the culture of the street markets, which are currently once more turning into local centers of city life—in addition to their mundane task of providing supplies—with an accumulation of restaurants and galleries, bars and boutiques, craftspersons' workshops and sociocultural institutions. That happened, for example, near the Brunnenmarkt; from there "Soho in Ottakring" has become established as a lively festival since 1999 that transcends the district's boundaries.

Temporary creative uses that pop up at specific locations for a limited amount of time have been adding a unique and lively touch to the city that affects public space and contributes to (re-)discovering cultural and economic creativity: production, trade, living, and culture pervade each other. More than in other big cities, Vienna's creative scene is characterized in particular by overlaps with art and culture that encompass more than the creative industries. And yet it is these very temporary projects

and utilization of space by the creative industries that have in recent years instigated new dynamics and added an important contemporary hue to the picture presented by Vienna as a city of art and culture.

And the city's face is changing more and more: over the last few decades, Vienna has become increasingly more modern, trendier, and more contemporary. The interaction of art, traditionally one of the city's strengths, and the young scene of the creative industries is gaining in importance. Vienna's cityscape and the events taking place in the city more and more clearly reflect the interlacing of the creative industries and contemporary art. Not least as the label "temporary" enables a number of things that would never have been realized if they had been designed for permanence, due to bureaucratic or political obstacles, a lack of funds or simply because anything temporary, transitory or ephemeral gives rise to desires and energies that are often tied down by permanent, lasting, institutionalized arrangements. After all, things that are not meant to last allow for more spontaneity, leeway and flexibility and permit trying out ideas and rejecting them later on—ingredients essential for creativity and required most of all by young artists, designers, musicians, and IT pioneers to step out from under the long shadows of tradition, old-school craftsmanship and the system's inertia.

Creative Occupation of Space and Delight in ephemeral Aspects

In recent years new "experimental spaces" have been established at other locations in the city as well, as social spaces, co-working spaces, exhibition spaces, pop-up stores, or various new special-interest and crossover festivals; spaces where creative professionals work and present their products, where they come up with ideas and dismiss them, where discussions and parties, workshops and events take place; locations that stimulate the existing physical, psychological and social space, a building, a street of houses or a square, or even a whole district.

Many projects explicitly aim at reactivating unused urban areas, whether





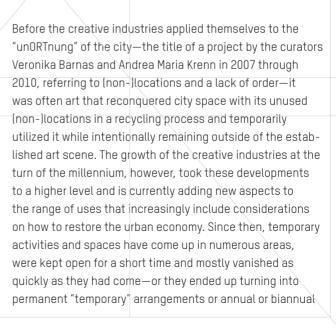
it is pop-up cooking projects like "Betonküche" or "Club of Plenty," the pop-up hotels by the "Urbanauts," the satellite projects by the Kunstverein [art society] "das weisse haus" or the numerous pop-up stores where young designers and creators of fashion present and sell their products for a short while. Whether intentionally as part of a concept or as a positive side effect, they add dynamics to the ground floor areas of the city and thus often contribute to the revitalization of urban districts that threaten to descend into monoculture. Artistic interventions, temporary use by creative professionals and urban renewal merge, a fact that is also welcomed by local politics.

> "das weisse haus," 4th location,
Argentinierstrasse 11, 1040 Vienna,
exhibition opening, 2013: Claudia
Larcher "der nachgebildete Blick;"
Ralo Mayer "'The cells were surprisingly
well-preserved, but we're analyzing
how useful it's going to be,' Dr. Sack
of Ohio State University stated.
[KAGO KAGO KAGO BE];"
Thea Timm "Raum EKG"

This development started in Vienna as early as in the 1960s, featuring two very diverse reactions to the "inhospitality of the cities" diagnosed then: on the one hand groups of young architects such as Haus-Rucker-Co, Coop Himmelb(l)au or Zünd-Up looked toward a utopian future with new technical and social opportunities; on the other hand the protest culture in the wake of the student movement focused on ancient buildings that are not part of the impressive architectural heritage by occupying the Amerling-

haus and the former foreign abattoir in St. Marx; there it won room for alternative cultural activities and lifestyles.





events. Some have even taken a hold within more or less institutionalized structures, have become part of the contemporary art scene or turned into a source of innovative start-ups and new businesses founded in the fields of fashion, design, architecture, music, and new media.

Hybrid Uses bring cultural and economic Life to the City

At "Betonküche" there are no exhibitions, there is no music, but there is cooking. In the street lofts of the "Urbanauts" people do not have discussions, they sleep there. In numerous "urban gardens" people plant and harvest crops, in the new (temporary) studios and workshops they print, make pottery, plane wooden artifacts, write music or work out new apps. In pop-up stores they

sell fashion and design items, at the "Pioneers" festival they sell new ideas and innovative technological applications.

For many people the starting point for temporary creative uses is simply the need for inexpensive working and retail space, others focus on urban space. The aim is to look into local idiosyncrasies and conditions and utilize unused infrastructure in order to reclaim urban space as working and living space by means of hybrid use.

"Werkstadt Meidling," for example, unites local need for space with local spatial resources and demonstrates the conditions

> "Urbanauts," pop-up hotel during the Vienna Design Week 2013





required for creative uses to become established in vacant buildings and the consequences that entails. "burnLAB" is also defined as an open social space, workshop and exhibition space all in one; in addition to a high-end photo studio and workstations with premium software from image to video editing, it features industrial overlock sewing machines, design and painting materials as well as sufficient space for working and flexible rooms. Above all it is meant to provide space for individual design, production and presentation.

In 1999 the art and district festival "Soho in Ottakring" was established with an explicit view to urban aspects: the aim was to create artistic interventions in the Brunnenviertel area of Vienna's 16th district, a district that was then and now strongly shaped by immigration and identified as a "problem area" in the late 1990s (due to structural change in retail, loss of customers, very high percentage of substandard housing, etc.).

> "Urbanauts," pop-up loft at the Ottakringer brewery, 2013







Ever since, the utilization of e. g. vacant storefronts and other unused infrastructure as well as the "pro-active use of public space" has been a vital part of the program. The festival contributed essentially to the evolution of the Brunnenviertel into an extremely vibrant neighborhood in terms of culture and creativity. One visible result is the popular restaurant scene at Brunnenmarkt and Yppenplatz square.

The "Gürtel Nightwalk," which takes place close by every year, will be held for the 17th time in 2014 and contributes to the vitalization of an area that suffers from city traffic. As a showcase for the restaurants and the cultural mile located mostly in the old "Stadtbahnbögen," the arcades below today's U6 subway line, the Nightwalk with its open-air stages and live attractions is regarded as one of the prototypical pop festivals of Vienna.



"Gürtel Nightwalk," an annual pop festival along Vienna's "Stadtbahnbögen," with "Gürteltier" mascot in 2010

> "Fesch'Markt"—trade fair and market festival for young art and design, 2013







Urban Nomadism—a Trademark of new Creative Minds

In addition to large, well-established cultural festivals such as the "Wiener Festwochen," new and smaller festivals have for many years been finding places that are not yet culturally defined and can be converted temporarily and used for cultural purposes. Some of these spaces turn into permanent locations after having been used in a new way, e. g. the Hundsturm as a "branch" of the Volkstheater or the Ottakringer brewery, where not only the temporary "Fesch'Markt" (trade fair and market festival for young art and design) has found a location to return to but numerous other temporary initiatives and projects also take place. For example the "Urbanauts," who turned the Hefeboden of the brewery (where yeast was produced formerly) into a 500-square-meter "hotel room" for a month, furnished only with a bed, a closet, and a TV set, where guests could however enjoy the spaciousness and unique atmosphere of the place to the fullest. The "Urbanauts" offer similar temporary "hotel lofts" in a studio, a tailor's shop, a gallery, and a locksmith's shop.

The fact that small projects and initiatives in the field of the creative industries have only very little capital resources, however, tends to turn some people into urban nomads inadvertently, e. g. the moving art gallery "das weisse haus." It started with "365 Fox House," which at first had been given a long-term perspective. Nevertheless the gallery had to move after a short while and has been moving from one location to another ever since. By now this nomadism has become a trademark. The changing locations and the ensuing characteristics of the exhibition program illustrate the Kunstverein's flexibility and openness to continually deal with new rooms. The opportunity to experiment with the available premises and develop new concepts as well as create a symbiosis of art and space is what makes "das weisse haus" a very special setting. Artists can codetermine which area and how much floor space will be used for their exhibitions; thus the spatial situation is tailored to diverse requirements and to the works on display.

In contrast, other projects are designed as temporary projects from the outset, e. g. the pop-up restaurant projects "Betonküche" or "Club of Plenty,"

whose attraction is enhanced by their very fleetingness and event character. Devout nomads among creative users wander from place to place. However, the creative users themselves are the driving force behind temporary utilization everywhere—artists, creative and cultural professionals, but also social and sociopolitical activists. Without the ideas, initiative and self-organizational capacities of users who have to create their own framework, there probably would not be any temporary utilization.

A lot of these projects are based on a collective effort and deliberate cooperation. Their optimum result is not just "another shop" or "one more festival" but also social and architectural interventions, triggers for reforms in the fields of urban planning and the laws governing trade and industry, and—quite often, as they are at first perceived as an "alien presence"—a catalyst for contact among neighbors. To achieve that, it is not enough, however, to simply rent a shop temporarily and offer things that are also available elsewhere (in classic boutiques or restaurants). You have to succeed in inspiring people, permitting special experiences, offering exclusive, extraordinary items and/or staging disruptions that tell interesting stories.

"Labels" are created in some of these locations, such as the Ottakringer brewery, others remain objects of projection that can be utilized in new ways again and again after the first temporary use. As their identity is never fully determined, but always interpreted in new ways, they remain attractive for temporary users, not least as it is easier to "communicate" locations that have already acquired a label as locations for pop-ups and events.

Festivals—Showcases for Vienna's Creative Industries

That is an advantage also offered by trade fairs and festivals, which greatly reduce the advertising expenditure of individual participants. At the same time they prove that creativity and creative professionals are loved in the city. Festive events help to build and maintain a community, they have representative, demonstrative, and—particularly in connection with services



rendered by the creative industries—of course commercial aspects. It is all about product advertising, exchange of experiences and selling.

Since 2006 the "Vienna Design Week" has been providing an ideal market-place for Vienna's creative professionals. In close cooperation with Vienna's museums, manufacturing companies and designers from all over the world, the festival offers a wide variety of approaches—in terms of both content and location. With international appeal, but a local basis, it is Austria's biggest design festival with a multitude of locations all over Vienna. The "Vienna Design Week" is the result of interaction between diverse people with different training, priorities and opinions, institutions such as museums and universities, galleries, companies from small manufacturers to global corporations, designers from all fields and age groups, as well as experts from similar areas form a social network relating to design. The festival illustrates the great extent to which design defines our material culture, our everyday lives, our products and our lifestyles and thus influences all our aesthetic perceptions and verdicts.

> Vienna Design Week 2013

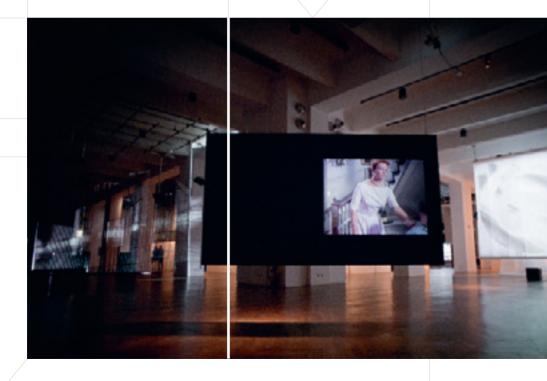






Local creative professionals who work in the fields of music and audiovisual art have their own representative platforms: the "Gürtel Nightwalk," almost a tradition by now, or "Waves Vienna," the club and showcase festival that takes place in the city center and along the Danube Canal for the fourth time in 2014, or "sound:frame," Vienna's progressive festival for audiovisual art, which presents the ever more diverse scenes of various audiovisual forms of expression over a period of three weeks. In addition to the activities of clubs, studios and various art spaces that can be found all year round, festivals stimulate the contemporary cityscape cultivated by musicians and audiovisual artists. They provide highlights and offer platforms for discussion, presentation and exchanging experiences, as well as excessive downtime from the daily routine, for socializing and relaxing.

"Popfest Wien" at Karlsplatz has also become a regular impulse generator for the city. The festival is designed to offer an alternative to the mainstream and to show how much creative potential can be found in the local music scene beyond Austropop. It presents a mixture of "classic-contemporary"





> "sound:frame," 2014, exhibition at the MAK "If this is the answer, what is the question?"

left: installation by Karin Fisslthaler

right: installation by Sixtus Preiss



Viennese culture (Ernst Molden and Willi Resetarits), hip-hop, rap and experimental artists such as Mia Zabelka. More than 50 acts will be on stage during the four days in 2014 when the fifth edition of the festival takes place.

"Waves Vienna," on the other hand, is primarily designed as a showcase festival—i. e., the aim is to discover new bands that deserve more attention, have international appeal, but have, for one reason or other, not yet reached the very top. Although some well-known and hyped bands can be found



in the lineup, the large number of acts always means: drifting from one club to another, getting a taste of the various musical biotopes here and there. The "Waves Vienna Music Conference" is another part of the festival; it offers lectures, panels, and workshops on certain main topics.

Another guiding light for Vienna's creative scene is specifically designed for reflection: in 2010 "urbanize!" was launched in order to permit an extensive sharing of knowledge, a variety of points of view and concentrated thought

> "Waves Vienna—Music Festival & Conference," 2013, Iceage (DK) on the Clubschiff on current issues of urban developments and creative change, which include all activities revolving around urban planning, artistic interventions, and the creative industries. Every year, the festival unites a multitude of disciplines and protagonists for ten days during which they theoretically and practically look into the city as a place for art, research, and living. "urbanize!" combines the multi-perspective views of the city by artists, musicians, filmmakers, performers, activists, and urban researchers from all fields in order to fathom the comprehensive subject and put into practice the interdisciplinary approach that is ubiquitously called for.



the high-tech industry. In the eyes of many Internet entrepreneurs and investors the Austrian capital is increasingly becoming established as a hub for start-ups in Central Europe. A number of obstacles will have to be overcome, though, until the "Silicon Alps" become real. But Vienna already has a temporary hot spot that offers a welcome opportunity for networking for new entrepreneurs: the "Pioneers" festival. dedicated

to start-ups and innovative

In recent years Vienna has also gained international reputation as the secret European center of

> "Pioneers" festival, 2013, at the Vienna Hofburg

technologies. After all, cross-border cooperation and exchange of information and experience are eminent in particular when it comes to new technologies. The range of start-ups and visitors to be found at the festival is as wide as that of the innovations presented there. The event features mobile applications as well as music services, payment systems or robotics. The Vienna-based team of "Pioneers" wants to spread pioneering spirit all over the world. It therefore also aims at establishing a community of people who help each other and work together.

Let's hype the City powered by departure

A large number of the temporary projects and festivals mentioned above have been instigated, curated, called for, and supported in recent years by the Creative Unit of the Vienna Business Agency, departure has thus not only contributed to bringing new life to the city and its creative industries, but has also provided innovative stimuli for established companies, who can benefit from the output of temporary and flexible urban laboratories. Pop-up stores are no longer just a fringe phenomenon caused by an alternative commercial approach. For a long time big brands, too, have been aware of the potential of such a concept. Well-established art galleries and renowned fashion labels temporarily leave their shopping palaces to face the "New Line of Business" and participate in the ecstasy of temporary activities that bring a breeze of fresh air to the city or its districts. Even internationally active, established project developers invite creative professionals to join in—as happened e.g. with the Ankerbrotfabrik (a former industrial bakery) in Vienna's Favoriten district—in order to profit from the experience these professionals have gathered with temporary, interim or hybrid utilization and revitalization of various locations.

To make sure that the creative industries remain a major urban driving force, departure is launching a new ideas competition titled "City Hype" in 2014 that is looking for creative and innovative projects from all fields of the creative industries for the smart city of the future. It focuses on finding models for a local supply that works well and at the same time conserves resources: How can we encourage responsible behavior in and for the neighborhood and what technologies could strengthen the civil society? How can we use empty space communally and avoid vacancy? What creative solution can be found for a future smart city in terms of its infrastructure, distribution and organization? What tools help to design the new working world in innovative ways—and how does that affect plans for our personal lives? <<



> "Fesch'Markt," 2013, at the Ottakringer brewery











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Rediscovering the local Approach

How very Small Players with good Ideas prevail even alongside very Big Players

/67





	Rediscovering the local Approach	>/69
	Does anybody remember "The Global Trap?" Several people probably have the book somewhere on their shelves. After all, just under a million copies of the book by the two authors Harald Schumann and Hans-Peter Martin (then working for Der Spiegel) were sold. Today, in the dawning age of drones, we are perhaps a few steps closer to some of the things they predicted—e. g. the "20:80 society," where one fifth of the population has a job while there is no paid work for the rest—than in 1996, when the book was published.	
	However, no one wants to forgo the advantages of globalization nowadays. Just think of the widespread Internet meme according to which even a mundane product like Nutella hazelnut spread is a mixture of ingredients from all over the world. Thus the book does not come from another time because it is one of the	
	last great best sellers from the pre-Amazon era (even though Amazon, established in 1994, was then already a start-up), but mostly due to the	
	fact that today every school kid knows what globalization is: a curse and at the same time a blessing, but anyway a given fact that no one seriously disputes. Stealthily and quietly the anti-globalists of the early 2000s have become today's "critics of globalization." In spite of the removal of any economic boundaries, it has become clear that not only the very big players, but also good ideas by very small players can prevail globally by all means. And on a local level, players who locally create added value and uniqueness hold their ground. Those who stick to the old credo "Think global, act local" stand a good chance. In a best-case scenario, however, such a way of thinking encompasses more than just	
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What it frequently is all about is authenticity and identity



creating a regional marketing strategy for global products, as multinational corporate groups are known to do, who add subtitles to DVDs or lend an earthiness to advertising campaigns by using the local idiom. Even though the hybrid term "glocalization" refers to more than the fact that Asterix is by now grumbling in Viennese as well and that a

well-known actress from the Burgtheater Vienna lent her voice to "Babe, the Gallant Pig," what it frequently is all about is authenticity and identity.

A good example is the label and distributor Hoanzl. By means of unparalleled efforts the company's founder and owner Georg Hoanzl and his team managed to build strong brands and thus to establish sustainable distribution channels for Austrian cultural products. With the brand "Der österreichische Film" for example, he compiled a DVD series that contains an unofficial canon of Austrian films. And a highly successful one! Numerous classics and cabaret films, documentaries, but also heavy going art films were digitalized for the







first time for this project and remain available—due to the newly created brand—even in retail stores. Not even a discount store will easily discontinue selling a series of classics of at least national relevance. It would never have added a single "niche film" to its product range without the strong umbrella brand, though. The brand "Der österreichische Film" creates identity both inside—it can be found in libraries, schools and cultural institutions—and outside of Austria. When the internationally celebrated films by Michael Haneke or Ulrich Seidl are published as part of the series within their secondary or tertiary exploitation, the common brand identity also calls attention to other films made in the "country"

> The "Wienhandlung" exclusively sells products made in Vienna

Availability, accumulated attention and the right marketing presentation

with the A" in the remaining German-speaking world. Hoanzl has managed a similar feat, though on a smaller scale, for Austrian pop music and recordings of ever-popular theater classics and legendary productions found in various archives. It seems the logical next step for Hoanzl to develop a novel web store for cultural products in order to market all these digitalized items online, too, and to make the store available as an affiliate platform for independent marketers and producers. This would also result in profit for domestic producers. For the local scenes, for Vienna as a creative and cultural location, such an endeavor might well turn out to be the way to go.

The successful "Fesch'Markt" concept basically works quite similarly, even though it is analog through and through. Just like with Hoanzl, it is about availability, accumulated attention and the right marketing presentation. "Fesch'Markt" started in 2010 as a small market for fashion and design in Vienna and has since become an institution. Nowhere else can customers try out and buy all noteworthy collections by Austrian designers. The stylish atmosphere is fitting; in the evening there is an after party—that is out of any shopping mall's league. The shortage of time contributes to the fact that the fesch branded tote bags have long displaced the Viennale bags, so prestigious a few years ago, as an urban distinctive feature. In 2014 the first "Fesch'Markt" took place in Graz, Linz, and Bratislava, perhaps even Munich and other German cities, seem within reach. The market, which has—just like that—turned into a "market festival," is also becoming more attractive for sponsors. And I predict: soon Katrin Hofmann and Barbara Daxböck, the two founders,

Statement against a globally uniform taste

with their assured sense of style will book a few bands (or have them booked) and compete with the big, uniform music festivals that are on the decline. At least that would be a logical consequence and make sense for all participants. In any case "Fesch'Markt" ideally suits local designers and fashion producers—whereas they often cannot afford a store of their own, the investment required for a booth of a few square meters will most probably pay off due to the guaranteed turnout. It is entirely conceivable that a gig in front of a "dapper" ("fesch" in German) audience could also stimulate the hype required even by the most popular bands of the season.

The Craft Beer Festival Vienna, which took place along the Danube Canal for the first time in 2014, sees itself as another statement against a globally uniform taste—and therefore for idiosyncratic experiments, local specifics and identity. Over thirty microbreweries presented their craft-brewed specialty beers over a period of three days. Four thousand paying customers were not deterred by the continuous rain; therefore the next festival will soon take place. We will see how that turns out. By the way, the beer the guests considered the best was the Mountain Pale Ale by the brewer's triumvirate Bierol. The name itself leaves no doubt: it is a mountain beer from the Tyrol. The Heineken Company could not market any of its national incorporated beer brands (Zipfer, Gösser, Schladminger, etc.) in such an authentic way.

It is quite possible that even small breweries will soon conquer the shelves once more on a large scale. Nowadays any self-respecting super market has a "regional shelf" of its own, a local "store-within-a-store."

> departure literatur lab, DVD edition, published by HOANZL



left: Elfriede Jelinek, "Macht Nichts. Eine kleine Trilogie des Todes," visuals by [Ritornell/Mimu/sofa23], read by Ursula Reiter

center: anthology, "Frauen auf Straßen. Lyrikerinnen und die Stadt. Ein Rundgang in sieben Kapiteln, " texts selected by Literaturhaus Wien: Evelyne Polt-Heinzl, Ursula Seeber, Barbara Zwiefelhofer, visuals by Luma.Launisch, music: Ken Hayakawa, read by Barbara Horvath

right: Peter Handke, "Wunschloses Unglück," visuals by 3007, read by Till Firit





Selling local specialty beers there—whose limited amount does not qualify them for nationwide listing—would make sense.

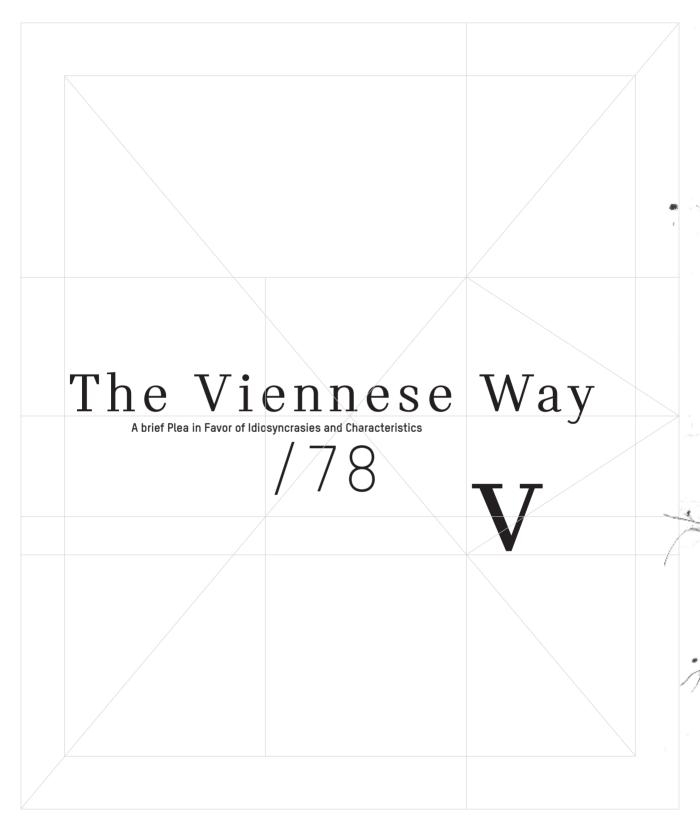
What is interesting is how the assessment of local consumption has changed. Just a few years ago, anyone who made a point of buying local goods, would have been called an outdated protectionist, perhaps even a nasty nationalist. Today—e. g. with food—keeping such interrelations in mind and being able to name and detect the specific tastes of regional

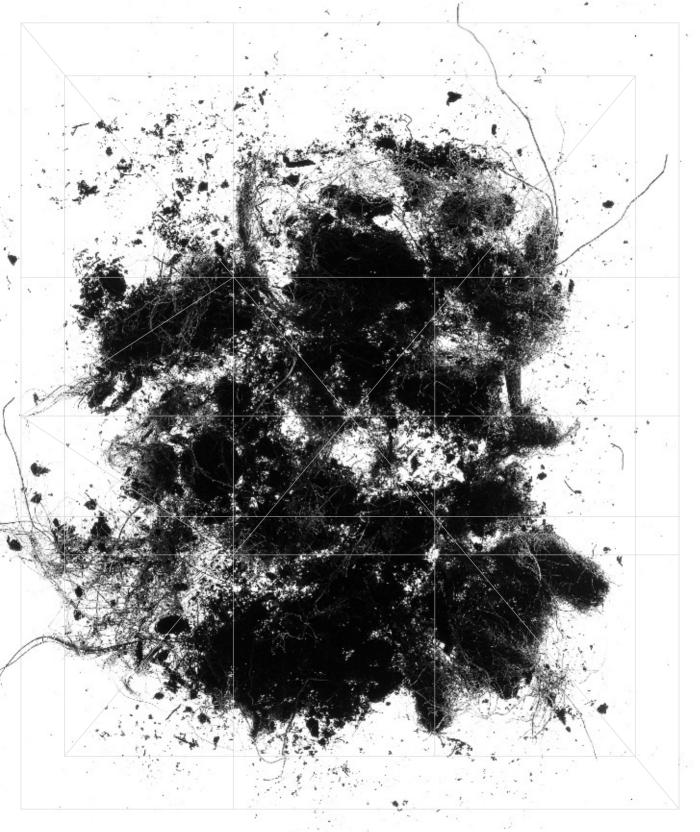
"The return of the local level does not signify technophobic or even provincial attitudes." Rafael Capurro

products is considered a sign of decency, foresight and style. A person who still turns to globalized light beer that tastes the same everywhere is either an unreflecting hedonist or a dumb pleb. In any case the narrow-minded slogan "Don't go far, buy where you are" has been overcome. It was replaced by indulging in locally grown delicacies and a knowledge of regional characteristics and economic interdependencies. As a matter of course this goes hand in hand with regular shopping trips to globalized online stores. "The return of the local level does not signify technophobic or even provincial attitudes," the South American philosopher and information scientist Rafael Capurro says. "But the metaphysical pathos of digital globalization does not gain purchase there either. The Internet does not provide a suitable basis for a cyber-gnosis of the mind (any longer).

Nevertheless it has transformed the world of 20th century digital mass media fundamentally and permanently."

It is no coincidence that two new stores with a clear focus on Vienna have opened within a few weeks—but rather a development obviously caused by a renaissance of the local level. The first store was "Wienhandlung"—a bistro that, in addition to wine from Vienna, soda pops and the typical Melange coffee, exclusively sells accessories referring to Vienna, such as cutting boards with the logo of the local soccer club Rapid, books on Vienna and souvenirs devoid of kitsch. "The products I sell were made within the city limits of Vienna," the store's operator Bianca Oswald states. In her "Wienhandlung" there is also a DVD display featuring Vienna-specific films from the edition "Der österreichische Film" and a small, select assortment of items chosen by the "Fesch'Markt" team.





Those who know the Vienna of the last twenty or even just the last ten years, those who live there or visit Vienna regularly, have seen a city whose changes are usually described using rather abstract terms: by means of urban development plans the city is preparing itself for new citizens who want to live in Vienna or have already settled there. Housing is constructed; former outskirts are to become more densely built-up urban areas. A city must not be divided into silent districts used only for sleeping and districts where people work—in the daytime—and rush away once work is over. After all, who wants to live in an area where the city is nothing but a backdrop for tourists, without its everyday life? What would a city be like if the various generations, cultures, classes or simply the diverse interests no longer came across each other, if it were just a place to traverse and utilize? Cities in particular are places that need to be enjoyed; they are not just service providers. But if enjoying is equivalent to consumption, if pleasure is the same as luxury, differences arise and barriers are erected that are at odds with an urban, young and colorful mix. Therefore all reflection on urbanity, all planning of city life more than ever needs to give thought not only to structures that have already been built but also to consider all kinds of structures that can be planned but not constructed. How does Vienna communicate with its residents, with all its visitors? What makes an identification with the city possible? How do people living in Vienna keep in motion, to what extent are they prepared to welcome changes that are sometimes necessary? departure's work has to be assessed with these issues, or rather challenges, in mind. departure has funded projects that take a chance, that often try out

The originality and innovative quality of the ideas has made a lasting impact on the city.

new paths never taken in Vienna before. Money was not just spent, it was invested, not only for future returns, which can only be expressed by numbers. The profit made by projects funded by departure far exceeds the profit expressed in financial statements. The originality and innovative quality of the ideas has made a lasting impact on the city. As a European capital Vienna has never had to vie for attention; the city has been able to present itself and its historical and cultural significance. Such a degree of complacency was not unjustified. However, innovative energies are not necessarily compatible with the understandable desire to maintain and preserve. Creative ideas might be left to starve in niches and scenes, while uninspired artistry feeds what is always the same and eternally safe. Henceforth, undertakings were supported that allow the city to be perceived as a contemporary place from the inside as well as from the outside. Projects as different as the contemporary jewelry designed by Florian Ladstätter, the inventive "Tukluk" modular system for children or the always up-to-date program announcements on the eSel.at platform (for everything that takes place outside of and apart from the main stages and "hallowed halls") address their own city and at the same time adhere to international standards, departure has provided true support for a young scene, for courageous people who get down to their work and business with a smart and fresh mind. This kind of funding policy signals that the city is serious about the city.

The individual projects are to be found in the fields of fashion, design, game design, or even the art market. They start with jewelry to be worn on a person's body and do not stop with architecture. They go beyond it and

encompass e. g. new reflections on public space, like the architect Michael Wallraff, who developed concepts for making good use of vertical open space as well, space that remains undefined and is becoming available between Vienna's new high-rise buildings. Whatever their orientation, whether in real space or cyberspace, the projects contribute to the self-portrayal of a city that strives for contemporaneity. Vienna is more than just a location. Projects funded by departure refer to and are closely connected with inspirational living conditions and the social climate. Both aspects on the one hand provide the conditions necessary for project ideas and on the other hand influence the environment, the densely populated space that after all defines a city.

way how quickly a city reacts to impulses that need not only be generated by large-scale projects visible from afar. Even a shop window, a web site, a publication or a cooperation that takes the project beyond Vienna contributes to changes in urban ambiences within a few years.

An initiative such as departure demonstrates in a downright exemplary

departure helped to implement ideas and projects but also constellations. The projects are designed so that they need not care about the boundaries of the various disciplines. They require detailed planning and calculations, force you to undergo productive learning processes and explicitly identify with your own project.

Those who support projects, who decide in favor of an undertaking that ties up means and people for a certain amount of time and entails extensive

Urban qualities must not be confused with global ubiquity.

aesthetic survival strategies create awareness for urban surface areas, for the language of design in this city. It is not about indulging in conspicuous consumption. Neither is it the aim to construct quarters that attract only a few and exclude many people. Nowadays, those who are well versed in design and urban planning, in the social impact these fields inevitably have on urban life, have a means to provide social mobility. The decision to support those who face the hard lot of working in a creative profession is therefore a political measure that allows us all a glimpse of a future in which we often do not even dare to believe.

Cities have long ago become second nature to us, and they react like organisms; they are unpredictable, their complexity cannot be measured, and they have not reached their limits or their maximum density yet. Cities confront their residents with limitations, pressure and injustice. And they offer personal freedom, chances of developing further and improving one's living conditions.

Only a lively city calls for thinking, ideas and solutions that are innovative, remain creative and are always subject to critical reflection. <<





Supersense

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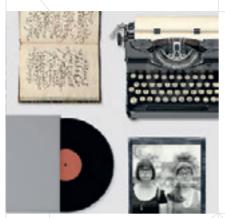
The new Supersense store opened in June 2014 in Praterstrasse in the splendid "Dogenhof" building that looks very much like a Venetian palace. Florian Kaps, owner and founder of the shop, calls it a "gourmet food store for the senses." The analog experience is the theme of his new and unusual shop concept.

This commitment to the analog world is celebrated in all sensory categories: it is all about visual and acoustic live experiences, about perception and feel. The visitors of the Supersense store can see how the products are made and understand the production process, be it the development of photos or book printing, calligraphy or vinyl record cutting, etc. The immediate experience is the common denominator and at the same time









> Analog delicacies

a fond reminiscence of the classic store. The products are selected in cooperation with Vienna-based creative professionals. Supersense offers—among other things—rosemary—spiced knuckle of pork, typewriters, records, all kinds of cameras as well as modern Viennese handicraft products. The products can also be purchased in the store's online shop, which is, however, only available during the opening hours of the physical store under real-time conditions as a live stream, which allows online visitors to make a virtual tour through the Supersense palace.

Florian Kaps does not understand his store as an art project or even as a museum but believes in both the desire for the analog experience and in the potential of his unique business model. <<







house of the very island's club division middlesex klassenkampf but the question is where are you, now?

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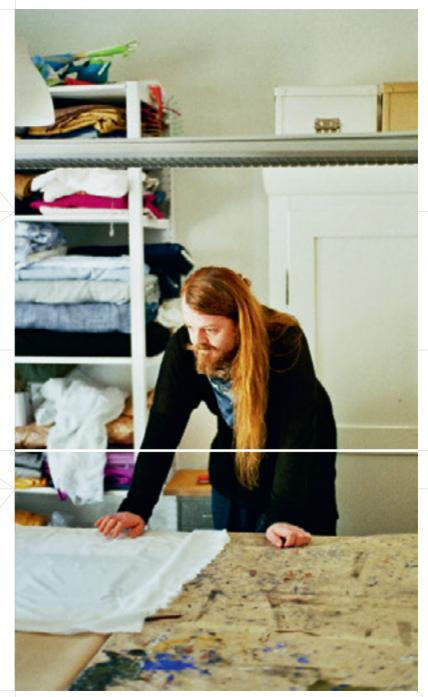
The label "house of the very island's club division middlesex klassenkampf but the question is where are you, now?" combines highest design standards with reflections on social changes. It was established in 2006 by four artists and designers—Karin Krapfenbauer, Markus Hausleitner, Jakob Lena Knebl, and Martin Sulzbacher—who all graduated from the University of Applied Arts Vienna. Since 2008 Karin Krapfenbauer and Markus Hausleitner have prepared two Menswear collections each year for the Prêt-à-Porter shows in Paris and Tokyo. The distinguishing features of their collections are casualness, refined and experimental cuts as well as the utilization of ecological materials and sustainable production. The label's avant-garde "all sexes" collections are political statements: the designers permanently undermine the question of gender differentiation and remind us that fashion has always been part of social discourse.

Their concept is centered on the patterns of the fabrics they use, which are based on mathematical operations and thus guarantee highly aesthetic, unique specimen. <<





> Karin Krapfenbauer



> Markus Hausleitner



> "Circumzenithal_29," collection AW 2014/15

house of the very island's club division middlesex klassenkampf but the question is where are you, now?



Tagtool

Tagtool is an innovative tool for a new generation of visual artists. From the start, when it was launched as a hardware tool, the project was an international success and has won multiple awards. Since late 2012, Tagtool has also been available as an iPad app and is utilized by an active user community in more than 60 countries.

The app allows users to paint projection areas with animated light paintings for live audiences—in Vienna the results could already be marveled at in



the Konzerthaus, the Secession, the Karlskirche, or the Peterskirche. The painted figures and objects can be animated by grabbing them with your fingers and moving them around. Target groups are e.g. artists, VJs, art educators, and other creative minds who appreciate working spontaneously in a

live situation. Tagtool is therefore ideally suited for being used on stage, during performances and in public space.

This novel approach to digital art was introduced by the company 0MAi, established in 2007. By uniting artistic sensitivity and state-of-the-art technology, its team brings a new form of visual communication to the streets, the stage and the living room.



> left: projection in Belo Horizonte, Brazil; interface with artwork by Maki, 2013; right: interface in animation mode, 2013







> above: Wolkenturm Grafenegg, artwork by Maki, iink and Sascha Bank, 2014; center: Wiener Konzerthaus with Maja Osojnik Band, artwork by Maki, 2008; below: Rio de Janeiro, Brazil, 2012

superated

S

superated was established in 2005. With their Samstag store they have created a salesroom off the well-known and crowded shopping streets of Vienna's 4th district. While in the beginning the salesroom was only open on Fridays and Saturdays, it is now available four days a week. Behind the graffiti façade created by Andreas Pasqualini and Yotto Bano they present and sell Superated fashion alongside other Austrian labels of fashion designers. All the labels, which are not easily available in Vienna, produce clothes under fair

conditions using top quality fabrics. This extended offer allows for exciting comparisons and creates synergies. The label's workshop is located next to the Samstag store.

This combination of workshop and salesroom has the great advantage of getting direct feedback from the customers to which they can respond. The superated designs are made by Peter Holzinger who studied fashion design in Vienna under Raf Simons and Viktor&Rolf. He worked for Stephen Schneider in Antwerp, for the Viennese fashion label Wendy&Jim and held lectures on knitting design at the University of Applied Arts Vienna under Veronique Branquinho. Christian Moser is in charge of marketing and PR. The responsibility for the shop concept is shared by Peter Holzinger and Christian Moser. It is of great importance to both of them that their customers feel comfortable in the store and wearing their fashion. The superated fashion is not elitist but wearable and affordable; it is made for all those who prefer unconventional and colorful styling. <<



> right, above: Peter Holzinger & Christian Moser right, below: Samstag Store









> superated, spring/summer collections 2014



Lomography

Lomography is an art form in the field of analog photography and stands for an attitude to life that is shared by a worldwide community of amateur photographers. Established in Vienna in 1992, the Lomographic Society released a manifest of ten golden rules: the focus of Lomography is on experimental and creative analog photography, quickly shot and spontaneous, that understands apparently bad image quality including blur and overexposure as a creative means and throws a new glance at the world. In the beginning it was sheer coincidence that made a group of students stumble on a Russian compact camera—a Lomo LC-A—in 1990. But they also had the right instinct and the conviction that this kind of photography will gain a fan base. Today this community of fans actually exists—around the globe. www.lomography.com is a platform, gallery and shop at the same time.

Since then Lomography has acted as a photography and design company; it is a recognized international brand, creative hotbed of special feature cameras and accessories and disposes of about 30 partner shops, the so called Lomography Gallery Stores in five metropolises. <<

> Lomography cameras: LC-A+, Konstruktor, and Diana F+











> The Lomography x Zenit Petzval lens is an impressive remake of the legendary Petzval lens, first designed in Vienna in 1840

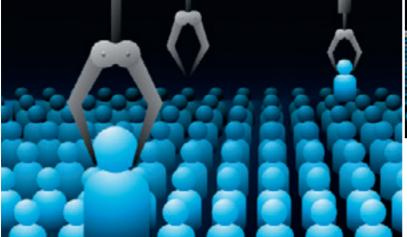






Data Dealer

d





> Stills, videotrailer, "Data Dealer"





Petar Petrov

Petar Petrov has presented his men's collection at the Prêt-à-Porter shows in Paris since 2005; he is represented in the official show calendar of the Men's Fashion Week. Born in Ukraine, he came to Vienna in 1998 when he was in his early 20s and studied at the University of Applied Arts Vienna under Viktor&Rolf and Raf Simons, among others. He founded his label when he was still a student and was soon able to convince with his simple elegance, innovative materials, colors, fits and unusual, yet modest cuts. His fashion for a self-confident clientele is not only available in Europe but also in the US, in China, and in Japan, which ranks Petar Petrov among the successful Viennese fashion designers who succeeded on the international level. Meanwhile he has enlarged his portfolio to include women's fashion, which he presented in 2008 for the first time. Despite his international success he continues to live and work in Vienna, which is his source of inspiration that has influenced his fashion to the same extent as uncountable visits to flee markets and his occupation with his Eastern European roots. <<









> Petar Petrov, spring/summer collections 2014









Walking-Chair

W

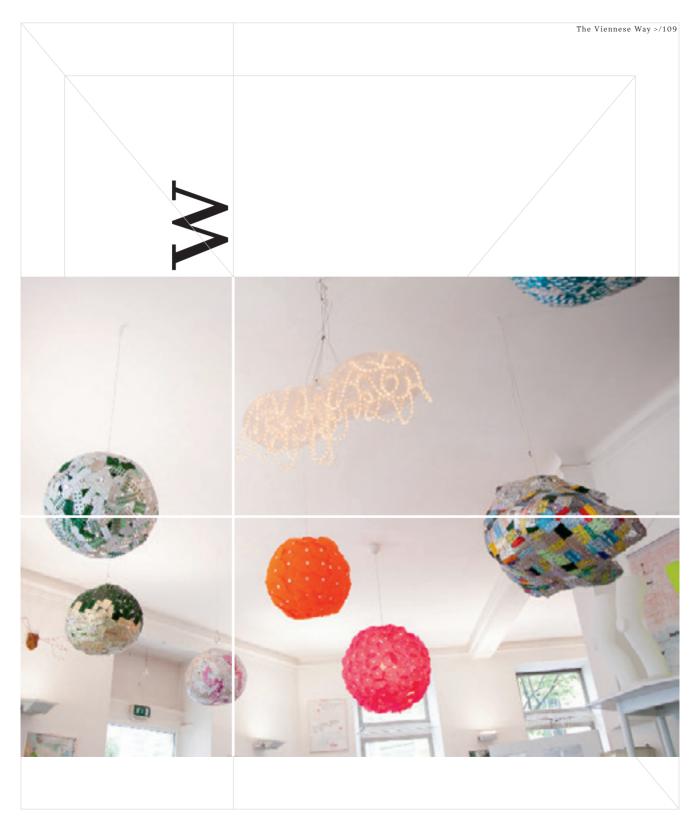
Fidel Peugeot from Switzerland and Karl Emilio Pircher from Italy are the persons behind Walking-Chair. They have been working together since 2002 and their first joint object, the "Walking-Chair" that gave them their name, was already a huge success. They were able to continue their successful cooperation with their ironic interpretations of contemporary furniture design including a round conference table named "PingMeetsPong" or, shortly afterwards, a multifunctional bench for the public space, which they called "You May." Today Walking-Chair, whose furniture has already been included in various museum collections, has an international reputation and is the flagship of the Austrian creative scene.

Walking-Chair eludes any categorization and works on a multidisciplinary basis in the fields of product design, architecture, graphic design, and typo design. When new furniture is celebrated with a song written just for the occasion the designers themselves pick up their guitars—after all it's the "Colorful Revolution" we are talking about! Behind the humor and playfulness, which at first glance are so characteristic of the colorful, anarchic Walking-Chair universe, there is a great amount of know-how and acquired creative craftsmanship as well as the wish to give a fresh impetus and to trigger (thinking) processes.

In this sense the exhibitions curated for the Walking-Chair Gallery with their esteemed designer friends are indeed a driving force. <<



> Karl Emilio Pircher, Fidel Peugeot



J.&L. Lobmeyr

> Series "B," design by Josef Hoffmann, 1910 (left), Drinking Set No. 282, design by Ted Muehling, 2010





Established in 1823, the traditional company J.S.L. Lobmeyr, run by the sixth generation of the family, has ever since been internationally known for top quality glass culture and light design. Their distribution network is spread around the globe comprising the US, Europa as well as Arab and Asian markets. The history of the Viennese manufactory spans almost 200 years and is characterized by a strong commitment to tradition and by a consistent reinterpretation of the products based on the continuous and intense cooperation with artists, architects and designers. Around 1900 those cooperation partners were Josef Hoffmann or Adolf Loos, today Stefan Sagmeister, Polka and other international designers contribute their designs for Lobmeyr products. The worldwide attention from concept stores and magazines such as Wallpaper or companies like Vitra show that open-mindedness toward innovation and creative ideas is decisive for success. <<



> "Basket" Chandelier, design by Marco Dessí, 2010; Lobmeyr workshop (left) and portal (right) in Vienna



Solfo/Soap&Skin

8

Categorizations like "prodigy" or "greatest hope of the Austrian music scene" can be quite a burden at the beginning of a career. In the case of Anja Plaschg and her project Soap&Skin, however, this was more than justified. Already as a teenager she successfully performed her songs on various stages in Europe and has convinced her audience with her expressive and dramatic albums "Lovetune for Vacuum" and "Narrow," which confirmed her status as an exceptional musician. Supported by departure Anja Plaschg established the label Solfo which offers artists a 360 degree business model including publishing, management, and booking. <<











Tomorrow Is...

On the Future of Creative Work

Martina Fineder and Eva Kraus

Vienna is such a role model of creativity in international comparison that the agents of the culture scenes don't even want to be referred to as such anymore. Supported by a lively funding environment a small-structured and multifaceted, self-confident creative economy has established alongside the heavily funded cultural institutions. Aware of the structural change in our post-industrial society, it is the people involved in the cultural industries who have started to build the city of tomorrow. departure's anniversary exhibition "Tomorrow Is..." (2014), to which this text refers, presents various individual initiatives and collaborative projects, networks and communities and their significance for Vienna's urban fabric. "Tomorrow Is..." focuses on creative projects that initiate, support and illustrate socially relevant processes: in social, ecological, artisan/artistic and economic terms.

Twelve years after Richard Florida's postulate of the Creative Class we take a fresh look at the phenomenon of the creative industries in the context of urban development. First of all it needs to be stressed that besides the revitalization and further development of the traditional local craftsmanship and the conservation and creation of centrally located production facilities (urban manufacturing) there is an increasing interest in Vienna in the city as a social and cultural organism. The willingness to contribute to and engage in society in a responsible way, to create more closely-knit neighborhoods, to search for new ways of attuning one 's own way of living to one's direct living environment finally is a means to segregation of the classes within the city" (Andreas Reckwitz, 2012), which in the hype around the "Creative City" often emanates from the agents of the creative industries themselves. "Mingle, mingle, mingle," that's what

Ulrike Schartner from the Viennese architecture studio gaupenraub +/- said on this subject in the interview for "Tomorrow Is..." Lately we often hear the catchword "Hybrid City" used in this context. This term, which derives from the discourse on the hybrid cultures, roughly describes a city that is open and allows for a social, cultural and functional intermix with (free) space for adequate forms of dwelling, working and living. This kind of a city provides common ground for old and new residents that is accordingly accessible and transformable.

Such (re)orientation implies among other things an update of the established definition of progress which, in the course of modern times, has changed from

a social-emancipatory notion to one that is driven by growth and innovation only. We present creative minds, who propagate a "human-scale" economy and industry as deemed necessary by economist Ernst Friedrich Schumacher in his bestseller "Small Is Beautiful" as early as in 1973. His assumptions, just like those of Victor Papanek, are based on "humane ecology and social change" (Victor Papanek, 1971/2009) which include the creation and preservation of jobs in places where people live and of products and production processes that are in line with traditional production methods and ideals. Contrary to the prevailing reception of their work, Schumacher and Papanek were no radical opponents of progress like the "Luddites" but rather anticipated what advocates of sustainable design like John Thackara described as an important step toward the development of regions and locations. The new appreciation of what is available—the evaluation of the potential in the neighborhood, for instance—is an essential element of what he calls "clean growth." However, this does not only refer to the

maintenance and preservation of manufactories—which in many places are highly appreciated anyway—but also to the everyday cultures that are continually reinvented (John Thackara, 2009). The strength of individual developers and creative collectives, who often generate alternative ways of working and living, plays a central role in this context. Based on a similar motivation the philosopher Michael Hirsch calls for a new concept of society, for a political, cultural and eco-social reform and claims a "creative democracy" (Michael Hirsch 2013).	
democracy (Michael Hirsch 2013).	
All over the world we are witnessing radical changes of the working conditions in the creative field. A post-industrial society requires new approaches and alternative options in traditional areas such as fashion,	istrial Society
design, architecture, music, film. At the same time the presence of more recent fields like multimedia and games is increasing. This goes hand in hand with a change of the respective occupational images. In Vienna this development coincides with an industrial culture that is characterized by small- and medium-sized enterprises which do not provide significant numbers of classic jobs in the fields of industrial design and fashion and with a construction industry that offers the numerous architects little room for development. The cultural industry is thus based on a multitude	

of their assignments themselves. Consequently, they also create the field of work and the jobs of others. In many cases they do both: initiate the projects and carry them out. In parallel to increasing specialization that is perfectly consistent with the requirements of the industry there is a growing number of self-employed persons who define and fill in new niches and working structures: the strategies for changing realities and conditions and for overcoming boundaries range from alternative design and manufacturing processes or sustainable forms of production to socially motivated city work and public discussion of burning ecological questions.

of creative work, e. g. in Andres Lepik's "Moderators of Change" (2010) or Hilary Cottam's concepts of "transformation design" and "relational welfare." In this context the creative professionals act as communicators, agents, mediators, propagators or even as social and cultural entrepreneurs.

They are disseminators within their networks and beyond. Correspondingly,

The new roles that the protagonists from the creative industries take up in Vienna are embedded in the international discussion on the change

new job titles develop. Kathrina Dankl calls herself social designer and design anthropologist; Julia Landsiedl is a strategic designer and storyteller; the artist, curator, and philosopher Günther Friesinger sees himself as an enabler; Angie Rattay is an activist and eco-social graphic designer. "We are designers, but also non-designers, autodidacts, researchers,

specialists and experts in the design knowledge of the future," says the IDRV team around Harald Gründl in "Tools for the Design Revolution" (2014).

The exhibition "Tomorrow Is..." roughly focuses on and describes three overlapping areas that depend on each other: resources, social matters and urban fabric.

Resources

In this area there is a strong interest in revitalizing and continuing the tradition of local craftsmanship, centrally located production facilities and companies which further develop Vienna's traditional production culture. Besides the glass, porcelain and furniture branches it is after all the fashion branch that makes strong efforts to conserve and promote handicraft skills and techniques.

Initiatives and individuals also focus on the recycling of available "raw materials," on analyzing production contexts and consumption cycles in order to optimize product life cycles and develop strategies against the throwaway culture. Here, the keywords are the much-quoted repair, recycling and sharing society under the motto "using instead of owning."

Social Matters

Here, we show projects by creative professionals which react to current social necessities in the fields of health, demography, and social structure. The motivations for engaging in these fields range from personal experiences, e. g. new needs arising from aging or sick relatives, to essential city work. This includes the encounter between different generations, inter-social and inter-cultural forms of living, for example facilities where students and homeless persons live together, as well as new spaces where long-term residents and newcomers meet.

Urban Fabric

In some European metropolises the urban fabric is being changed by factors such as the musealization of the city centers, the "ghettoization" of migrants, the increasing gentrification and the resulting massive urban segregation

of different classes. There are a growing number of activities across several branches that intend to create new interfaces and space for living together in the metropolitan area of Vienna as well as alternative mobility concepts. Together architects, designers, and residents or artists explore opportunities—and tools—for the alternative use and revitalization of derelict pieces of land and vacant buildings or take a fresh look at Vienna's city-owned flats.

The Entrepreneurial Self and its Communities

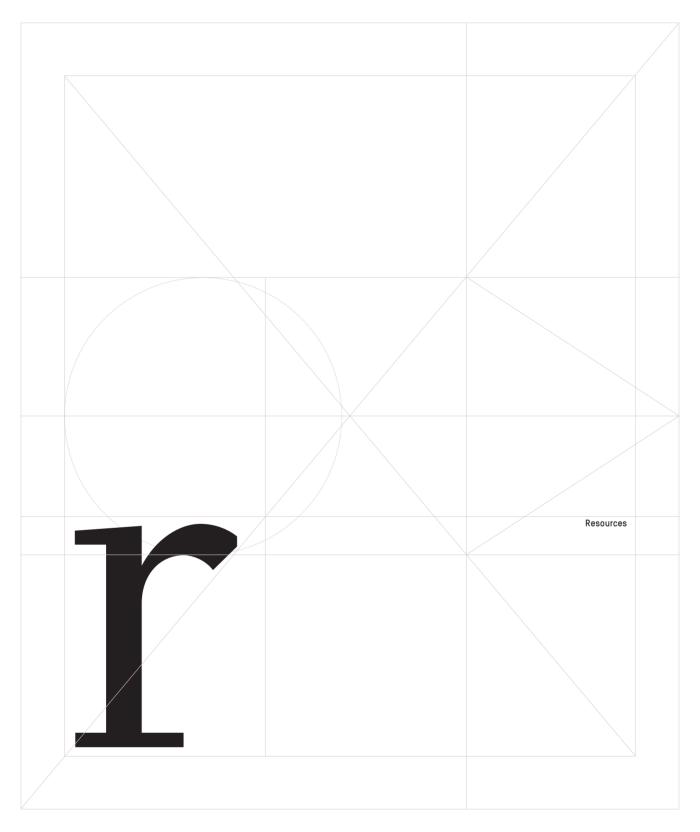
"Artists [and creative professionals] of Modernism and Postmodernism have revised their methods based on requirements in institutional contexts, changing social conditions and parameters, but also stereotypes of artistic and creative work" (Marion von Osten, 2008). In post-Fordist times the creative society, consisting of numerous self-dependent persons, companies and their networks, is considered a new economic opportunity. In international comparison Vienna offers favorable conditions with its high quality of life and relatively low costs of living. Creative professionals who initiate and implement projects—in changing teams, together with neighbors, friends and colleagues—considerably support this structural change. Here we see two mutually dependent phenomena: on the one hand they assume an important role, as today the hopes for the development of alternative economies rest on the creative industries. Furthermore, real estate investors want to use creative minds as a driving force for urban development because they expect the attractiveness of entire quarters of the city to increase when professionals engaged in the cultural field settle there (see "Not In Our Name, Marke Hamburg!," 2009). Then again, and that's the other side of the coin, there is great pressure on them, as the promise of a better world is strongly linked to the innovative power of the creative professionals. To say it in the words of Andreas Reckwitz, the social, political and individual orientation toward creativity is both wish and constraint at the same time. Today the creative professionals are far from what Hannah Arendt describes in her seminal work "The Human Condition" (1958) as the risk of functionalizing labor for the purpose of merely securing a living. In this discussion particular emphasis has to be put on the antipodes freedom/self-fulfillment and self-exploitation/self-exhaustion, which are frequently neglected in the coverage of showcase projects in the media. In fact, low project budgets

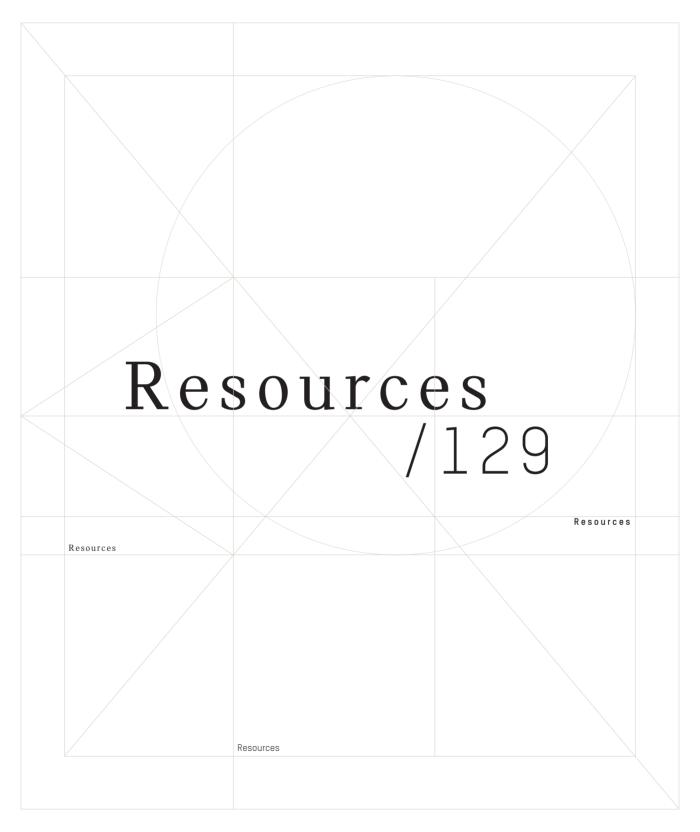
are often compensated by the agents' great personal commitment. "The Entrepreneurial Self" (Ulrich Bröckling, 2007), which has become the ideal of the neoliberal market economy, urgently needs active partners from the economic and public sectors who continue to support them in assuming their social responsibility.	
Tomorrow Is	
Thus we realize it's the creative professionals in Vienna who show us how to participate in shaping the structural change. And they don't act according to a prescribed top-down master plan but rather add many big and small pieces in order to keep the "growing city" balanced even in the future. The various examples presented in the exhibition show "what it is that keeps our society together" (Richard Sennett, 2012). There is visionary radicalness in the pathetic/romantic, societal/social and artisan/technical pioneering spirit. You just have to take a closer look: in Vienna tomorrow has actually already begun. "Tomorrow Is" wants to be a vade mecum; it invites to join in, to imitate and to initiate further, socially relevant projects thus opening up scope for development and activity, which do not only allow to solve everyday	
problems but also to devise a new social utopia. <<	

Tomorrow Is >/1
Hannah Arendt, "The Human Condition," Chicago, 1958
> Ulrich Bröckling, "Das unternehmerische Selbst: Soziologie einer Subjektivierungsform," Frankfurt/Main, 2007 > Hilary Cottam, www.participle.net, last visited on June 25, 2014
> Ted Gaier, Melissa Logan, Rocko Schamoni et al., "Not In Our Name!," manifesto of the initiative of the same name, 2009, e. g. http://nionhh.wordpress.com, last visited on June 25, 2014
> Michael Hirsch, "Warum wir eine andere Gesellschaft brauchen," Munich, 2013
> IDRV-Institute of Design Research Vienna, Harald Gründl, Marco Kellhammer, Christina Nägele (ed.), "Tools for the Design Revolution," Sulgen, 2014
> Andres Lepik, "Moderators of Change," Ostfildern, 2010
> Marion von Osten, "Andere Kriterien: Arbeit—Diskurs—Kunst, in die bildende 04: Arbeitsverhältnisse," magazine of the Academy of Fine Arts Vienna (ed.), December 2008
Victor Papanek, "Design for the Real World: Human Ecology and Social Change," New York, 1971
> Victor Papanek, "Design For The Real World: Anleitungen für eine humane Ökologie und sozialen Wandel," Florian Pumhösel, Martina Fineder, Thomas Geisler, Gerald Bast (ed.), 2009
> Andreas Reckwitz, "Die Erfindung der Kreativität: Zum Prozess gesellschaftlicher Ästhetisierung," Frankfurt/Main, 2012
> Richard Sennett, "Together: The Rituals, Pleasures, and Politics of Cooperation," New Haven, 2012
> Ernst Friedrich Schumacher, "Small is Beautiful: A Study of Economics as if People Mattered," London and New York, 1973
> John Thackara, "Clean Growth: The Things We Need More Of", departure (ed.), "focus Design: Innovationen für Mensch und Gesellschaft im Wandel," Vienna, 2009









mischer'traxler studio Katharina Mischer and Thomas Traxler "The Idea Of A Tree"

The outstanding appeal of works by mischer'traxler is achieved by combining biological-physical principles and mechanical processes that make machines react to their surroundings. In "The Idea Of A Tree" they transfer the growth mechanisms of trees to a solar-powered device that produces one piece of furniture or one object of everyday use per day. Just like the growth of a tree, the properties of the object are determined by the various local climatic conditions. A simplified version of the formula is: little sun = thin layer of material = dark color; lots of sun = thick layer = pale color. Thus every object becomes a three-dimensional recording of a particular day in a particular place. In addition to its narrative quality, the production process—dependent on sunlight but otherwise completely autonomous—prompts a critical reassessment of the 24/7 rhythm of our globalized industrial society. MF/EK







Little sun = thin layer of material = dark color

Lots of sun = thick layer = pale color



"Why, what for, what if?"





IDRV-

Institute of Design Research Vienna Harald Gründl and his team: Ulrike Haele, Marco Kellhammer, and Ronja Ullrich "Do we have what it takes to do?"



> "Do we have what it takes to do?," shop window installation during the Vienna Design Week 2013





Spare parts instead of predetermined breaking points

In the opinion of IDRV, the knowledge required for designing a product with the longest possible life can most reliably be gained in repair and restoration workshops. Within a "Stadtarbeit" (City Work) project during the 2013 Vienna Design Week the team surrounding Harald Gründl researched the potential of a new repair and service economy in Vienna in cooperation with residents and visitors. This exemplary analysis in Vienna's fourth district not only points out opportunities to have things repaired or buy used items, but also provides major incentives for sustainable design strategies. The furniture, toys and household effects that can be found in repair workshops are predominantly of high quality and feature materials and principles of construction that were developed with the possibility of repairing and adapting them in mind in the first place; this fact once more under lines the need for products for which there are spare parts instead of products with predetermined breaking points in active exchange and sharing networks. MF/EK





> Roland Schueler's violin making studio; repair workshop "Puppen-Klinik" in Vienna; "Stadtarbeit—City Work" talk at the Radlager, Vienna Design Week 2013

breadedEscalope Sascha Mikel, Martin Schnabl, and Michael Tatschl "Collective Furniture"



"Collective Furniture" enables design-enthusiasts to become involved in the decision-making process in the course of product development. Designers and the well-established furniture maker Neue Wiener Werkstätte cooperate with the interested public and various experts in an open design process. This kind of interaction between a manufacturer of high-end products and a heterogeneous design community offers the opportunity of combining artisanal, economic, artistic, and ecological parameters with the participants' preferred tastes, their social as well as financial predilections and options. This participatory process is put into practice via an online platform and workshops. A first tendency is already emerging: the current trend is to create a modular, multifunctional workbench for apartments in the city. The idea for "Collective Furniture" arose in connection with the public experiment "Misfits Revisited" in cooperation with Thonet Germany. Under the heading "Create your own Thonet" workshops were held to breathe new life into production rejects and semifinished products. MF/EK



> "Misfits Revisited" workshop, 2012

Next steps "Collective Furniture"

>> breadedEscalope & Neue Wiener Werkstätte: initiation & cooperation >> Impulse talk (May 2014) >> Specification of the list of criteria >> Website kickoff >> Crowdsourcing / collective brainstorming >> Product concepts >> Vienna Design Week: workshops & expert talks (September 2014) >> Designs & continuous evaluation by breadedEscalope and lead users from the community >> A selection of designs will be presented as a work in progressat the IMM cologne (January 2015) >> Prototypes will be built by NWW >> Presentation of prototypes, prototypes will be given to the "most active members" of the community, test diaries >> Optimization of prototypes >>> Presentation of the preproduction series during the Vienna Design Week 2015



Awareness & Consciousness (A&C) Christiane Gruber

In 2005 fashion designer Christiane Gruber started using batik, an ancient method of dyeing textiles, to produce handmade fabrics for the collections of her label A&C. By trying out experimental techniques in the dye bath by tying, bleaching or by different ways of applying color—using e. g. stencils or perforated metal sheets—she makes the most of batik and creates new impressive worlds of patterns and colors every season. Each piece of art she makes is a unique specimen;

the fabric becomes a canvas.

She personally produces all items by hand in her workshop in Lindengasse and turns the material into clothing and accessories. Another equally important focus of the label is on the use of ecological material in the product line for children.

According to Christiane Gruber, the name Awareness & Consciousness not only stands for Accessories & Clothing, but also for the "personal"

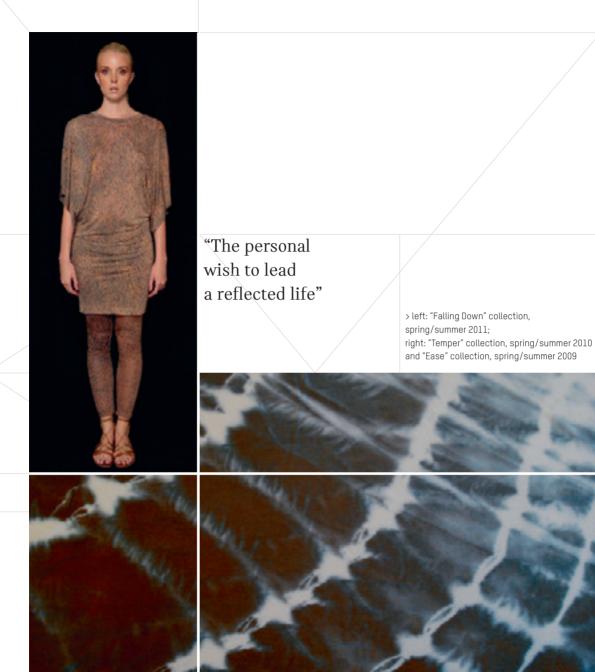
wish to lead a reflected life." MF/EK











Mühlbauer Hutmanufaktur/ Hat Manufacturer Klaus Mühlbauer and his team: Nora Berger and Barbara Gölles

The premises and workshops of the traditional Mühlbauer hat manufactory, a family business established in 1903, are situated in the city center, at Schwedenplatz. A team of some 30 hat makers and milliners make more than 15,000 high-quality pieces of headwear per year. Felt hats are produced there according to time-honored craft tradition: felt is stiffened, the cone is pulled onto a hat block (molded), finished (brushed, ironed, steamed, and dried), and finally trimmers garnish the hat. Vienna's first district offers a location for manufacturing where life, work and knowledge transfer come together under fair conditions without turning back to the nostalgic. That is guaranteed by up-to-date design that is able to translate the traditional craftsmanship of products "Made in Vienna" for an international fashion audience. The flagship store in the city center (Seilergasse), is a significant showcase for the company; in addition to their own headwear it features exquisite furniture, furnishings, clothing, and accessories by young designers mostly based in Vienna. MF/EK









A family business since 1903









> Impressions from the workshops of Mühlbauer Hutmanufaktur in Vienna's first district

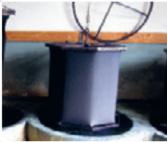
"Made in Vienna"



rosa mosa Simone Springer and Yuji Mizobuchi







> Indigo resist printing on leather

The Austro-Japanese duo Simone Springer and Yuji Mizobuchi has been making shoes and accessories under their label rosa mosa since 2001. The two designers, both trained in London, keep finding new ways of incorporating their great interest in craftsmanship and folklore into the context of current international fashion trends. Their products meet the highest expectations for materials and made-to-measure items. Their creations are made in their own workshop; they work with local artisans for producing in small numbers. This kind of cooperation reactivates and advances traditional manufacturing processes. Thus they were the first to transfer a traditional technique of dyeing cloth, i. e. indigo resist printing, to vegetable-tanned leather in cooperation with experts from the Burgenland and combine them with basketwork made in neighboring Hungary. rosa mosa's collections include new interpretations of well-established products, Austrian schoolroom classics such as the slipper Maria or a handbag molded after the typical Vienna Kaiser roll. At the same time their products are characterized by the elegant simplicity and craftsmanship of traditional Japanese clothes and everyday objects. MF/EK

> Willow 5 with Indigo Blaudruck, spring/summer 2014











Reactivating and advancing traditional manufacturing processes



Studio Dankl Kathrina Dankl and her team: Horst Felzl, Thomas Hruschka, Andrea Lunzer, Angie Rattay, and Wolfgang Wimmer "LESS! I Love Brot"

In multidisciplinary teams Kathrina Dankl develops new design strategies to respond to current social and ecological challenges. The projects she initiates include customers in the key role of co-designers; she herself moderates the process and uses design as a tool to make the issues visible and tangible. For "LESS! I Love Brot!" she initiated a customer survey for a better understanding of the throwaway culture in connection with the staple food bread in cooperation with Bäckerei Felzl. 50 customers wrote a "bread diary" for seven days, resulting not only in surprising insights, but also in an increased awareness and a better ability of the participants to estimate and plan in time how much bread they would consume daily. According to the survey, about a quarter of the bread bought by private citizens is thrown away. In the stores of the bakery 16% of the amount produced remain unsold in the evening. In order to develop possible solutions from these preliminary research results, the bakery and the team surrounding Kathrina Dankl are currently considering the production of bread chips or the introduction of a bread spender as a second sales channel. MF/EK



> Exhibition view at Kunstraum Niederösterreich, 2013

About ¼ of the bread purchased is thrown away





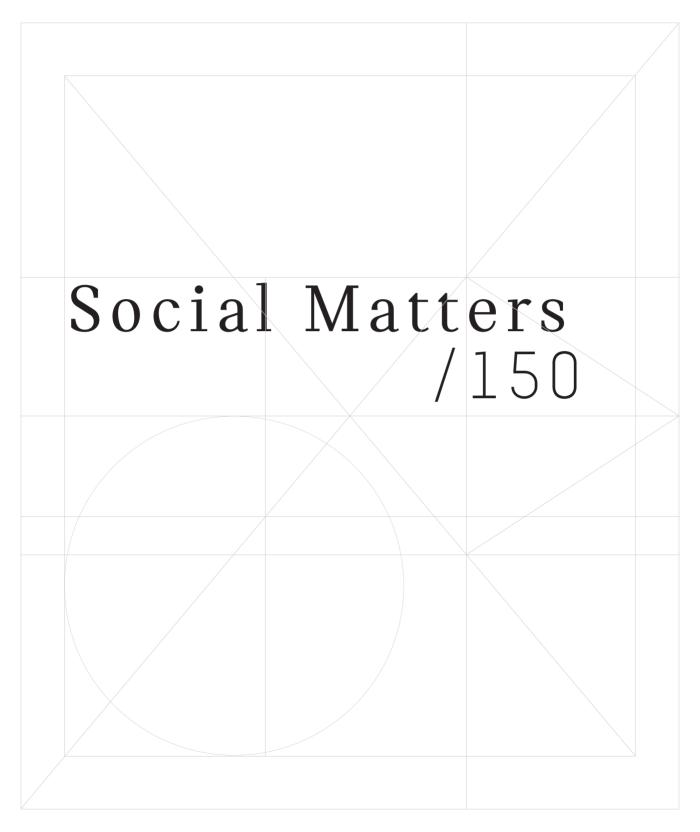


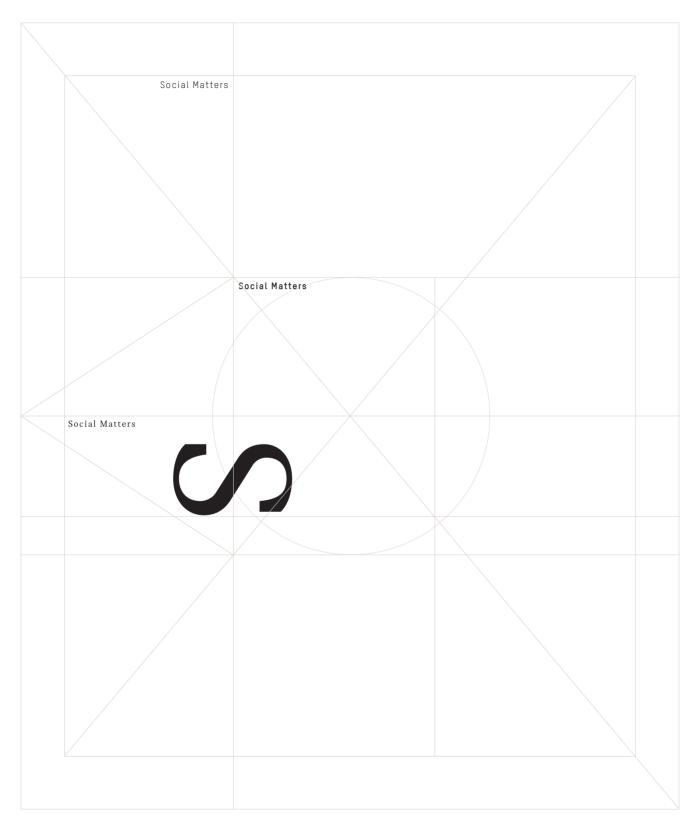
> Customers document how much bread they consume











dottings Sofia Podreka and Katrin Radanitsch in cooperation with Julia Kaisinger "GoodGoods"

"GoodGoods" increases society's regard for jobs in manufacturing enterprises where persons with physical or intellectual disabilities find work. The label "GoodGoods" is a seal of quality for products whose usefulness, high quality and attractiveness unconditionally warrant showing solidarity and buying them. In order to develop useful everyday and domestic items, produce them locally and distribute them internationally, the designers of dottings without further ado decided to become entrepreneurs; up to now they have invited eight colleagues from Vienna to take part in their initiative: AWS designteam co-developed a bamboo cooking spoon in cooperation with the nonprofit organization Jugend am Werk ["Youth at Work"]. Fashion designer Eva Blut created accessories, the design duo Vandasye created bottle openers and Madeleine Plass designed laundry baskets for the workshops of ÖHTB [Austrian Relief Organization for People Who Are Deafblind and People with Significant Vision and Hearing/Impairments] at Aichholzgasse and Mollardgasse, dottings themselves contribute to "GoodGoods" among other things with pot & pan brushes and nailbrushes for BSFW [promotional association for the blind and visually impaired]. In addition the line is to include products by Julia Landsiedl, Designstudio Lucy.D, mischer'traxler studio and livin studio. MF/EK

"Handmade by unique people"

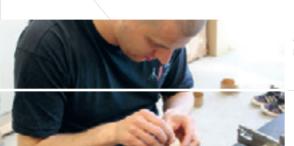
> Metal bottle openers by Vandasye and the ÖHTB workshop at Braunhubergasse



> Felt coasters by Eva Blut and the ÖHTB workshop at Aichholzgasse







> Pot & pan brushes and nailbrushes by dottings and BSFW







> Bamboo cooking spoons by AWS designteam and JAW—Jugend am Werk, Begleitung von Menschen mit Behinderung GmbH







Julia Landsiedl and Cora Akdogan "Worldclass-Wieden-Tour"

"Show me your district, I'll show you mine"



Under the slogan "Show me your district, I'll show you mine" product designer Julia Landsiedl and graphic designer Cora Akdogan brought together old and new neighbors in their home district of Wieden. Long-term residents of Wieden and male youths from Afghanistan, then residents of the nearby Caritas home, introduced each other to "their" district by means of guided tours through the neighborhood. The people who had lived there for a long time and the newcomers not only showed each other novel views of their own living space, but also piqued their curiosity as to each other's culture. For example, neither the young asylum seekers nor the retirees from Vienna, who have memories of their street as full of lively craftspersons and prospering trade, can understand why there are so many vacant ground-floor storefronts in the center of Vienna. In the 1970s Victor Papanek asked his guild to devote ten percent of their working hours to social matters. With her initiative, which started during the 2013 Vienna Design Week, Julia Landsiedl—like many other protagonists introduced in this part of the publication—is doing much more than her ten-percent share. MF/EK

> "Worldclass-Wieden-Tour" in cooperation with the Vienna Design Week 2013





Kathrina Dankl, Lisa Elena Hampel, Julia Landsiedl "Design Audiences"

What happens to a person's belongings, accumulated over a lifetime, when they move from a house or apartment into a retirement home? What do they take with them into the new, final stage of life, what is left behind? In their "Design Audiences" project the three designers point out a crucial issue that has been given too little attention: during visits to a retirement home in Vienna, visitors found out that such a move is not only characterized by a reduction of living space to a 31.5-square-meter standard apartment, but also decisively shaped by personal style. The accompanying photo documentation shows that people will not allow a standardized taste to be inflicted upon them when they move. In projects such as the "Design Audiences," design and design research are helpful instruments to identify and depict everyday problems and consequently find solutions in cooperation with the persons concerned. This dialogic working style is significant for the approach favored by the young designers, who keep calling attention to themselves in ever-changing combinations and teams. MF/EK

> "Design Audiences" in cooperation with the Vienna Design Week 2009









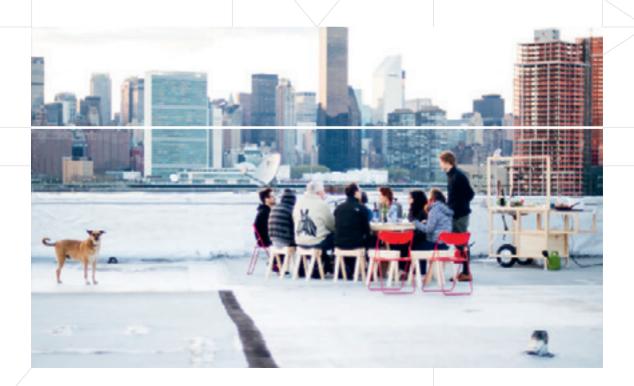


 31.5 m^2



chmara.rosinke Ania Rosinke and Maciej Chmara "Mobile Hospitality"

chmara.rosinke's "Mobile Hospitality" is a kitchen unit on wheels that appropriates public space. By eating together, a publicly accessible and yet private situation is created among neighbors and strangers in urban public space. The project not necessarily aims at feeding people but at instigating communication among participants while they are cooking and eating. It is a manifestation of the current search for an alternative consumer culture that gives the desire for social interaction precedence over material and physical aspects.



The special quality of chmara fosinke's interventions is rooted in their personal commitment, which encompasses building the furniture with their own hands and serving and entertaining their guests personally, in various cities such as Linz, Bregenz, Vienna, Paris, or New York. With the do-it-yourself aesthetics of their kitchens, a deliberate choice, the duo continues the analog methods and intentions of the DIY movement since the 1970s. Style adaptations are also available, e. g. the Black Edition made of flamed spruce and a White Edition by Neue Wiener Werkstätte. MF/EK



section.a and gaupenraub +/"Memobil"

Members of section.a have experience with people suffering from dementia in their own families, which is why they started developing "Memobil." In cooperation with experts from the field of applied nursing and the architectural studio gaupenraub +/- they looked into options to facilitate the communication of relatives and caregivers with people in nursing homes, daycare centers, and rehabilitation centers. As memories from the past may help to delay the decline and loss of cognitive, emotional and social skills, "Memobil" opts for working with familiar shapes, materials, colors and smells as well as sifting through photos and pop cultural media from the 1930s to the 1980s together: emptying and rummaging around in a 50s-style sewing box and talking about it activates the mind. So-called "memory anchors" may help to delay memory loss and to counter the corresponding loss of identity. But above all such measures help people suffering from dementia and their relatives to find a common language. MF/EK

"Memory anchors" may help to delay memory loss





gaupenraub +/Alexander Hagner and Ulrike Schartner "VinziRast-mittendrin"



A model for students and homeless persons to share apartments, unique in the world, has developed from a remarkable initiative by activists, architects, and a funding and operating body, the Vinzenzgemeinschaft St. Stephan. The project, which has received several awards, is based on the solidarity groups formed during nocturnal sit-ins when the Audimax lecture hall was occupied by students and homeless persons during the student protests in Vienna in 2009. The conviction that communal living results in high-quality experience for all participants, that they can support each other and develop new ideas together, gave rise to the concept of establishing a cooperative dormitory. Ten apartments are shared by three persons each in a house donated for this purpose on the corner of Währinger Strasse and Lackierergasse in Vienna's 9th district; it also includes workshops, event rooms, a roof garden, and a public restaurant. Throughout the construction phase, gaupenraub +/not only lent a hand at the construction site but also played an important part as intermediaries to implement their design. MF/EK





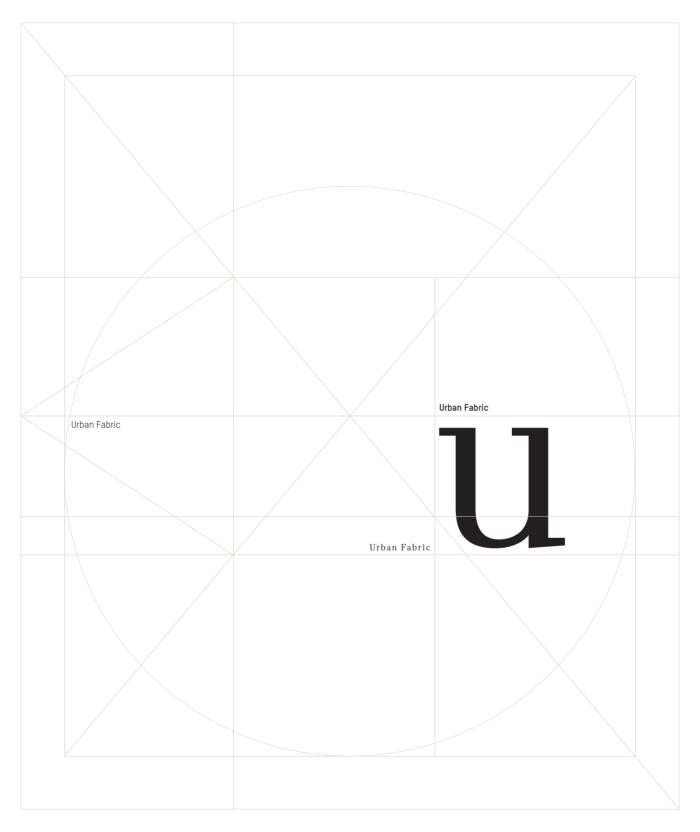




> The "VinziRast-mittendrin" restaurant, paneled with slats from fruit crates







feld72 Anne Catherine Fleith, Michael Obrist, Mario Paintner, Richard Scheich, and Peter Zoderer "Cycling Public" and "Public Trailers"

With the "Cycling Public" project, their contribution to the departure idea competition "Cycling Affairs," the architecture collective feld72 won the jury prize in 2013. The project, based on a new social contract between Vienna and its citizens, allows cyclists to directly profit from their environmentally compatible form of mobility that also saves a lot of costs for the general public: by means of a digital points system, cyclists can exchange miles ridden on a bike for various cultural events or services. In addition to further incentives designed to entice even couch potatoes and die-hard car drivers to get on their bicycles, the project opens up entirely new opportunities of exploring and utilizing the city even for people with little income. The architecture collective feld72 not only carries out specific construction tasks but has, since 2002, also been working on issues of utilizing and perceiving public space with a focus on "urban strategies." The "Public Trailers" are performative vehicles the collective has so far presented in cities from Vienna to Shenzhen in China; they are based on the bicycle as an ecological means of transport and utilized to fathom the communicative potential that exists in cities. MF/EK





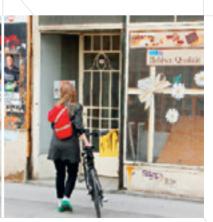


Lisa Schmidt, Jan Hosa, and Josef Lueger "Wiener Rad-WG"

The "Wiener Rad-WG" combines two essential issues of urban development into a charming service: the cycling boom in Vienna, which is faced with a lack of space for bicycle parking, and the imperative revitalization of Vienna's suffering ground-floor area. By turning vacant storefronts into storage places for bikes, the initiative at the same time creates meeting places for cyclists from the neighborhood and guests from Austria and abroad. By means of a specifically designed mobile app cyclists can find a vacant place and book it in advance. In addition tools and equipment for repairing and cleaning bikes are made available in the "Rad-WGs." After winning the "Cycling Affairs" idea competition Lisa Schmidt is taking the project, which originated as an idea of the three initiators mentioned above, to the stage of developing and implementing prototypes with support from departure. In the course of 2014 the first two "Rad-WGs" will start operations. MF/EK







transparadiso Barbara Holub and Paul Rajakovics "Direct Urbanism—Paradise Enterprise"

The offer of a cooperation, which they chose themselves, to the municipality of Judenburg has meanwhile become a multi-year project of "direct urbanism" initiated by the protagonists of Paradise Enterprise, a team surrounding the duo transparadiso. In this project they draw up long-term artistic and urbanistic strategies to counter local population loss. It aims at reactivating the lost "Paradiesgarten" [paradise garden] at the Judenburg monastery—now unfortunately a derelict piece of land located at the town center—and at developing a "catalog" that gives inhabitants tools to make use of the hidden potential of the place and create an attractive location: revitalization and inclusion of nature, initiatives in the field of education, help with neighborhood activities etc. Obviously the problem of population loss will not be solved like that; however, the project may serve to encourage a new kind of social interaction as well as an appreciation of one's own town. Barbara Holub and Paul Rajakovics deal with topical issues of urban development both in their immediate surroundings and abroad and actively call for political measures and support by the public authorities, but above all by the local communities. MF/EK



> The lost "Paradiesgarten" of the former Poor Clare monastery at Judenburg in 2013

> Launching of the "Amamur" raft, 2013; the "urban knitting" hype arrives in Judenburg



nonconform—architektur vor ort Roland Gruber, Katharina Kothmiller, Peter Nageler, and Caren Ohrhallinger "Vor Ort Ideenwerkstatt"

"Vor Ort Ideenwerkstatt" is a model for "finding ideas for future challenges in construction" where the whole municipality acts as a client and actively participates. Supporting municipalities in planning their construction projects by giving advice and accompanying the corresponding communications processes is the business model the architecture firm nonconform has developed as a further source of income alongside traditional building projects. Their workshops are based on working out spatial arrangements for urbanistic challenges jointly with the citizens on site. To optimize project work, the architecture firm prepares an evaluation of the surroundings that will be expanded and assessed. For that they offer a range of simple but enjoyable tools such as idea jars, colorful adhesive tapes, drawings and models of the design as well as group discussions. Residents of all age groups are invited to present ideas and determine favorite development options by vote. Projects resulting from the "Vor Ort Ideenwerkstatt" process are particularly widely accepted by residents. *MF/EK*





> "Vor Ort Ideenwerkstatt" for the Rotundenareal property in Innsbruck





> "Vor Ort Ideenwerkstatt" in the Tyrol: Wildschönau, Mils bei Hall, and Fliess



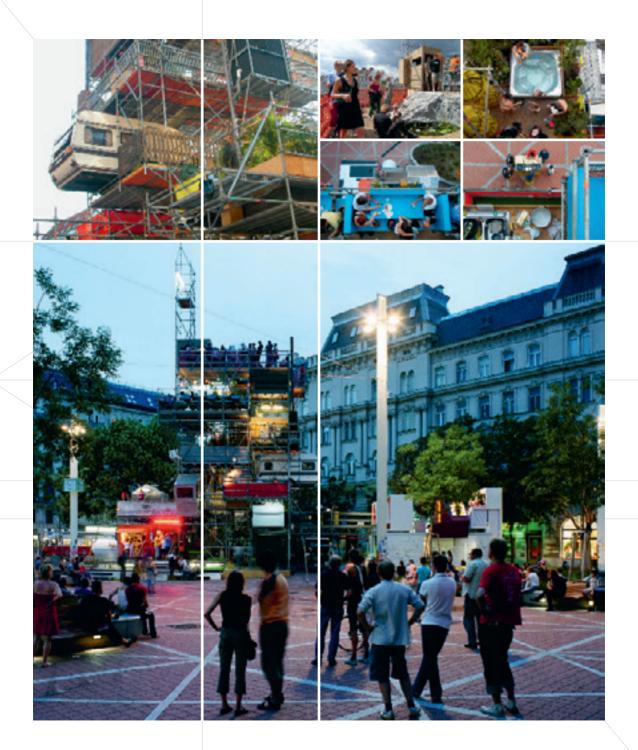




Peter Fattinger, Veronika Orso, Michael Rieper with students of the Design.build studio, Vienna University of Technology "add on. 20 meters high"

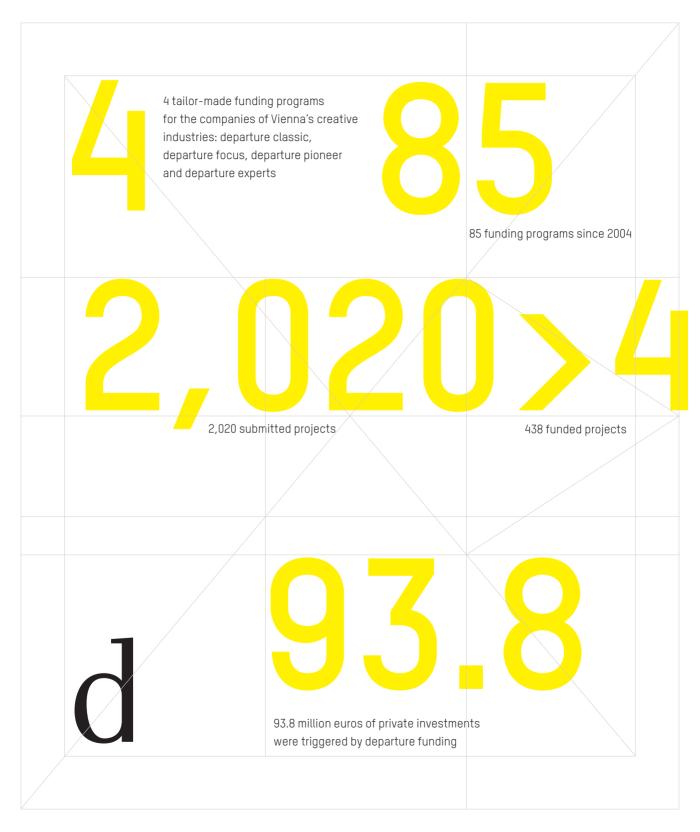


Activating the general public, involving the audience and vitalizing urban space are essential intentions of participatory projects. Peter Fattinger, Veronika Orsò, and Michael Rieper managed to do just that with "add on" at Wallensteinplatz in Brigittenau, Vienna's 20th district. In cooperation with students from the Vienna University of Technology they designed and implemented spatial structures for multiple uses. Thus they created a tower made of modular scaffolding components that stood in the city's public space for six weeks. On many levels and at a height of up to 20 meters it housed residential space and a production facility, an artists-in-residence studio featuring a packed program of artistic interventions and performances, a boutique, music shows and film screenings as well as lectures and discussions. Participants, visitors, and viewers agree that "add on" united people from different social classes and cultural milieus in an apparently natural way and at least for one summer worked against social inequality and the increasing marketization of public space. MF/EK











departure—the Creative Unit of the Vienna Business Agency

Wolfgang Reiter

In the past years the creative industries have established themselves as an important economic sector. Growth rates are considerably higher than in other branches of industry and they strengthen Vienna's position in the international competition between cities.

This development is also due to the work of departure, an idea launched by the City of Vienna ten years ago in order to improve the material and non-material condition for creative professionals. As a competence center for designers, fashion designers, architects, musicians as well as for creative professionals active in the fields of multimedia and art market departure has meanwhile become a role model on the international level.

Besides know-how transfer, entrepreneurial consultancy, the promotion of network activities and initiatives for cooperation between companies of the classic economy and creative professionals, departure—which is part of the Vienna Business Agency—also provides direct financial support to companies of the creative industries.

Here the focus in on innovative ideas and on the economic orientation of the projects as well as on the creative and artistic quality of the funded projects, services and business concepts.

Home Base for Creative "Futurepreneurs"

Since 2003 more than 400 projects and companies received funding in the amount of some 27 million euros and more than 1,800 highly qualified jobs

were created or secured. The granted funding triggers private investments of approx. 94 million euros and contributes to positioning Vienna as an innovative and future-proof business location.

Actually, it needs more than just financial support if you want to provide both the creative professionals with optimum opportunities to start and develop their business and the urban economic life with innovative stimuli. Support in the establishment of networks is equally important. Thus departure has developed to a hotspot for knowledge transfer and networking between research, creative design and economy.

departure cooperates with the "Social Design" class at the University of Applied Arts Vienna and with the Institute for Entrepreneurship and Innovation (E&I) at the Vienna University of Economics and Business, which offers practice-oriented research and teaching on company establishment and innovation processes. Based on practical business cases the sustainability and feasibility of business models is evaluated and examined.

Networking curated by departure

In cooperation with museums, festivals, and events such as sound:frame, Vienna Art Week and Vienna Design Week, which have proven themselves as adequate platforms for the presentation of Viennese creative industries companies, departure organizes workshops, conferences, and information events on a regular basis, which offer the opportunity for know-how transfer and for the exchange of experience and information, departure puts the spotlight on Vienna's creative professionals: high publicity events, guided tours to production facilities or the "Look/Books" give them a stage and make them visible for and known to a wider audience.

Thanks to the partnership with the international interview magazine "Freunde von Freunden" Vienna's creative professionals can present themselves on the international level and build networks. The training program "we—workshops for entrepreneurs" was developed in cooperation with Austria Wirtschaftsservice; it is meant to help young, talented professionals to enter a rather complex market and to wet their appetite for entrepreneurship.

The declared aim of "curated by_vienna," a project initiated by departure, is to break new ground in the cooperation between internationally renowned curators and Viennese galleries. The project strengthens the position of Austrian artists and galleries on the international art market and enhances the status of Vienna as an arts location. Fresh contacts established through the project shall further expand the relations between those active in the arts scene and gallery sector and shall be used for future ideas and projects beyond the duration of the exhibitions presented under "curated by_vienna." The exhibition and network program, which has been held in parallel with the Viennafair since 2009, focuses on a specific topic each year and is thus not only geared to the rules of marketing but also provides interesting stimuli in terms of content, which have earned international reputation.

New Ideas for Vienna

To complement these network activities and classic funding programs departure selects a cross-sector funding focus each year that deals with topical challenges and development potentials of the creative industries and provides targeted support for projects that are in line with this focus. Under the funding program "focus Cooperation," the emphasis was on the cooperation between companies of the creative industries and of the classic economy in order to remove the limits between content development and production and to accelerate mutual approach. The call "focus New Sales" was a continuation of the "cooperation" focus and primarily supported projects of companies interested in expanding their business model in view of new, digital marketing concepts and in profiting from their success and experience on the local level for entering international markets.

The thematic ideas competitions organized by departure invite Vienna's creatives to develop sustainable visions, new design approaches and innovative ideas: with "Project Vienna—How to React to a City?" (2010), "Cycling Affairs—Smart Ideas for Cycling in the City" (2013) and "City Hype—Let's Shape the Future" (2014) the creative branch of the Vienna Business Agency has provided opportunities for intellectual experimentation in order to ensure that Vienna retains its status as a multifaceted, lively, and livable city. <

16,113/42%

16,113 companies = 42 % of all CI companies in Austria (A)

60,632/46%

60,632 jobs = 46 % of all jobs in the CI in A

45,304

45,304 employed persons

10,845/59%

A turnover of 10,845 million euros = 59% of the total turnover of the Cl in A

17.5%

17.5% of companies in Vienna are from the CI

3,769/54%

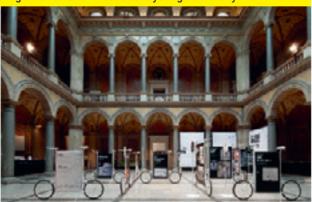
3,769 million euros of gross value added = 54% of gross value added in the CI in A

> Source: Fifth Austrian Creative Industries Report, 2013, creative irtschaft austria, pp. 56f.



Cycling Affairs—Smart Ideas for Cycling in the City

> The results of the idea competition "Cycling Affairs" 2013 were presented in an exhibition at the Columned Main Hall of the MAK. The aim was to find smart ideas for cycling in the city.







The Great Viennese Café: A Laboratory

> "The Great Viennese Café: A Laboratory," 2011, was an applied research project comprising an exhibition at the MAK.



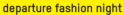
New Vienna Now/Contemporary Vienna

> The publication "New Vienna Now/Contemporary Vienna" illustrates the wide range of contemporary art, and creativity in Vienna.



Look/Book Release

> Look/Books present the companies from the fields of architecture, fashion, design, art market, media and publishing, music, audiovision and multimedia for which funding was provided the year before.





> The annual "festival for fashion and photography" provides a platform where Vienna's creative fashion labels present their latest collections to fashion aficionados and an expert audience (left: AND_i 2010, right: 60N 2013).







QUER symposium

> At the QUER symposium and laboratory for intercreativity in 2010 departure provided a platform for cross-disciplinary thinking. In the forum for lectures, analyses, and discussions as well as in the creative laboratory for visualizing literary texts at 0deon the boundaries between the different creative fields have been negotiated. [Installation: Numen/For Use]





literatur lab

> The "literatur lab," 2011, was organized by departure in cooperation with sound:frame and Literaturhaus Wien.









> Within the "design'> new strategies" cooperation between departure and the MAK interdisciplinary workshops take place. The sLOCIAL manuFACTORY 2012 was directed by Studio Makkink & Bey (NL). Various fields of applied arts and the tension between the private and public domain were analyzed.



departure fashion tour

> Each year 4 Viennese fashion designers open their shops and studios to the interested public during the Vienna Art Week, giving a colorful insight into fascinating production processes.



we-workshops

> The "we—workshops for entrepreneurs" provide company founders and young entrepreneurs from the creative industries with compact practical knowledge for their entrepreneurial careers.



d>lab. 01—design>new strategies

> Within the "design>new strategies" cooperation, the workshop "d>lab. 01. Tools for the Design Revolution", directed by the Institute of Design Research Vienna, took place in 2012. Concepts and tools for sustainable design and holistic design processes were discussed.



lied lab 2011: gustav mahler festival

"lied lab 2011: gustav mahler festival" at ORF RadioKulturhaus was a creative laboratory uniting top-level performances of lieder (art songs) and the art of visualization.

> The fashion symposium "FASHION— And How to Selt It...," 2008, was a project by departure and Unit F büro für mode in cooperation with Austrianfashion.net that aimed at developing innovative concepts for improving the trading and distribution situation of designers of contemporary fashion in Austria.



fashion symposium



d>lab. 05 Velopolis 2025

> In the interdisciplinary workshop with MT Media Lab designer Sandra Y Richter, which took place in 2013, design thinking methods were analyzed in order to develop a sustainable traffic concept for Vienna.



d>talk Smart Cycling

> At the "d>talk: Smart Cycling. The Intelligence of the Bicycle" in the scope of the "design>new strategies" cooperation project prominent guests discussed innovations all about the bicycle.

Authors' Biographies

Brigitte Felderer is a curator and cultural theorist living in Vienna. She teaches at the University of Applied Arts Vienna and has implemented numerous exhibition projects and publications in the fields of media history and cultural history, most recently "The Digital Uncanny" (Edith-Ruß-Haus for Media Art, Oldenburg, 2012), "Tollkühne Frauen" (Frauenmuseum Hittisau, 2012), "The Scientific People. Researches into the Myth of Primitive" (Kunstraum Niederösterreich, 2012), "Games and the City. Luck, Winnings and Leisure" (Wien Museum, 2012, with Ernst Strouhal, Manfred Zollinger), "Play & Prosume. Schleichender Kommerz und schnelle Avantgarde / Technology Exchange and Flow: Artistic Media Practices and Commercial Application" (Kunsthalle Wien Karlsplatz, 2013, with Margarete Jahrmann).

Martina Fineder is a design historian and cultural theorist. She conducts research, teaches and publishes e.g. at the Academy of Fine Arts Vienna and organizes exhibitions as a freelance curator e.g. at the Austrian Museum of Applied Arts / Contemporary Art Vienna. She co-initiated the Victor J. Papanek Foundation at the University of Applied Arts Vienna and is coeditor of the German reedition of Papanek's classic "Design for the Real World." Earlier on the trained product designer worked with the design collective D+, of which she is a founding member. In cooperation with Eva Kraus she is curating departure's anniversary exhibition "Tomorrow s..." (Austrian Museum of Applied Arts / Contemporary Art, 2014).

Eva Kraus works as a freelance curator for various international institutions; she currently lives in Munich. She studied industrial design at the University of Applied Arts Vienna; since then she has been specializing in exhibitions in the fields of design, architecture and visual arts of the 20th and 21st century, though. From 1999 to 2003 she was director of the Austrian Frederick and Lillian Kiesler Private Foundation; she was head of the gallery Steinle Contemporary in Munich from 2007 to 2012. In cooperation with Martina Fineder she is curating departure's anniversary exhibition "Tomorrow Is..." [MAK—Austrian Museum of Applied Arts / Contemporary Art, 2014].

Wolf Lotter is a journalist and writer. He is an editor for e. g. "profil" and was a founding member of the business magazine "brand eins" in 1999, for which he writes introductory essays. Wikipedia refers to him as one of the "leading writers in the field of the transformation of the industrial into the knowledge society." Publications on this topic include "Die kreative Revolution. Was kommt nach dem industrie-kapitalismus?" (Murmann, 1999) and "Zivilkapitalismus. Wir können auch anders" (Pantheon, 2013). Further information at www.wolflotter.de.

Hanno Rauterberg is a feuilleton editor for "DIE ZEIT," where he writes mostly about art, architecture, and urban development. He has a PhD in cultural history and graduated from the Henri-Nannen-School for journalism. In 2007 he become a member of the Freie Akademie der Künste in Hamburg. Recent publications: "Wir sind die Stadt! Urbanes Leben in der Digitalmoderne" (Suhrkamp), "Und das ist Kunst?! Eine Qualitätsprüfung" (S. Fischer) and "Worauf wir bauen—Begegnungen mit Architekten" (Prestel).

Wolfgang Reiter worked as a cultural editor (for e. g. "Falter," "profil," or "Neue Zürcher Zeitung") and cultural theorist (Institut für Kulturstudien) until the late 1990s; then he became head dramaturge with the "steirischer herbst" in Graz and artistic director at the Theater Neumarkt in Zurich. Since 2008 he has been living and working in Vienna as a freelance cultural writer (www.culturalcomponents.at).

Thomas Weber lives, writes, and works in Vienna. He publishes "The Gap" (magazine for glamour and discourse) and "Biorama" (magazine for sustainable lifestyle), is co-founder of "Mountain Mill—Reklame für die Guten" and is a partner in the firm that organizes the Craft Beer Festival Vienna. In addition he is on the advisory committee for cultural initiatives of the Austrian Federal Chancellery. You can find him on Twitter at @th_weber.

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